

(Left) CDL Group Chief Executive Officer Mr Sherman Kwek sharing the company's sustainability strategy in 50 Sustainability & Climate Leaders, a docuseries hosted by Bloomberg. (Right) An insightful panel discussion on ESG trends and reporting during the 7th Hong Leong and CDL Group Annual Sustainability Forum, moderated by CDL Chief Sustainability Officer Ms Esther An.

2020 has undoubtedly brought a whirlwind of changes. With unprecedented challenges and disruptions posed by COVID-19, ESG adoption has been rapidly accelerated and pushed further into the forefront of mainstream discourse. Now more than ever, there is a shared understanding globally that the health of our planet, people and economy are interlinked and interdependent. Indeed, sustainable best practices are key to business survival and long-term resilience.

We have witnessed technological advancements, increased government regulations, rising consumer preference for sustainable products and a global commitment to a low-carbon future. These trends serve as a clarion call for business leaders to re-examine their business models and transform their operations to become more responsible and sustainable. From environmental impacts to social and governance changes, it is imperative for businesses to anticipate and respond to a diverse range of sustainability-related risks and opportunities.

At CDL, we have remained steadfast in maintaining our global leadership as a green developer. Amongst many others, CDL was once again ranked the world's top real estate company and top Singapore company on Corporate Knights' 2021 Global 100 Most Sustainable Corporations in the World, making us the longest listed Singapore company on the Global 100 list for 12 consecutive years since 2010. In addition, CDL is one of few companies globally that has been recognised on both the 2020 CDP A List for corporate climate action and for water security, making us the only Singapore company to score an A in 2020 and the only company in Southeast Asia and Hong Kong to remain listed on the CDP A List for three consecutive years. We were also selected as one of the world's 50 Sustainability & Climate Leaders hosted by Bloomberg—a clear reflection of our position as an ESG pioneer that has been driving transformative change and climate action for over two decades.

## PERFORMANCE

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During the year of COVID-19 travel restriction and safety measures, our advocacy and outreach efforts certainly did not waver. We concluded the final judging for the 2020 Singapore International Photography Award and the 10<sup>th</sup> CDL-Global Compact Network Singapore (GCNS) Young SDG Leaders Award, both of which exemplify our continued dedication to youth development and the arts. Along with active participation in over 30 local and international online conferences, we also organised our 7<sup>th</sup> Hong Leong and CDL Group Annual Sustainability Forum, which proved to be timely and important as the world prepares to recover from the pandemic. Themed “ESG Integration: A Pathway to Business Resilience”, the forum covered a diverse range of topics, including sustainability reporting, green finance and global ESG trends. We also continued hosting sustainability-related workshops through our Virtual Sustainability Academy platform, attracting over 100 attendees from Singapore and beyond.

With the conclusion of 2020, it is imperative to recharge, rethink and recalibrate. Companies must prepare for a paradigm shift to unlock new business opportunities and recover greener, cleaner and healthier. Through innovation, ESG best practices, collaboration and partnerships, the built environment can play a critical role in achieving global goals and the UN SDGs. It is my hope that we will start 2021 with a renewed appreciation for sustainability, and work towards creating a more sustainable future for all.

Esther An

Editor




CDL Chief Sustainability Officer










## QUARTERLY UPDATE OF SUSTAINABILITY TARGETS & PROGRESS





### PERFORMANCE



#### CDL FUTURE VALUE 2030 GOALS, TARGETS AND PROGRESS

##### Progress Tracking

-  Meeting interim targets, maintain performance towards meeting 2030 targets  
 Falling short of interim target for one year, review current practices  
 Falling short of interim target for more than two years, review and revise targets (if necessary)

FUTURE VALUE 2030 GOALS	2030 TARGETS	INTERIM 2020 ANNUAL TARGETS	FY2020 PERFORMANCE
<b>Goal 1: Building Sustainable Cities and Communities</b>       	Achieve Green Mark certification for <b>90%</b> of CDL owned and/or managed buildings <sup>1</sup>	≥ 85%	 <b>85%</b> achieved
	Maintain <b>100%</b> tenant participation in CDL Green Lease Partnership Programme	Achieve <b>100%</b>	 <b>100%</b> maintained
	Maintain high level of commitment to adopt innovations and technology of green buildings	Average of two innovation and technology applications per year	 1. Contactless eCall lift solution 2. UVC disinfection robots to autonomously disinfect areas with high traffic and touch points

	Maintain a high level of sustainability engagements and advocacy activities	Average of $\geq 36$ engagements and advocacy initiatives and activities per quarter  Target revised due to COVID-19	○○●  Average of 42 engagement and advocacy initiatives and activities per quarter
<b>Goal 2: Reducing Environmental Impact</b>     	Achieve science-based target of reducing carbon emissions intensity by <b>59%</b> from 2007 levels <sup>2</sup>	<b>40%</b> reduction	○○● <b>44%</b> reduction
	<b>Asset Management (AM) - Office &amp; Industrial<sup>2,4</sup>:</b>  Reduce energy use intensity by <b>45%</b> from 2007 levels  Reduce water use intensity by <b>50%</b> from 2007 levels <sup>3</sup>  Reduce waste intensity by <b>16%</b> from 2016 levels <sup>3</sup>	Energy use intensity: <b>37%</b> reduction  Water use intensity: <b>46%</b> reduction  Waste intensity: <b>14%</b> reduction	○○● Energy use intensity: <b>48%</b> reduction  ○○● Water use intensity: <b>69%</b> reduction  ○○● Waste intensity: <b>27%</b> reduction
	<b>Asset Management (AM)- Retail<sup>2,4</sup>:</b>  Reduce energy use intensity by <b>18%</b> from 2010 levels  Reduce water use intensity by <b>9%</b> from 2010 levels  Reduce waste intensity by <b>12%</b> from 2016 levels	Energy use intensity: <b>13%</b> reduction  Water use intensity: <b>8%</b> reduction  Waste intensity: <b>11%</b> reduction	○○● Energy use intensity: <b>30%</b> reduction  ○○● Water use intensity: <b>43%</b> reduction  ○●○ Waste intensity: <b>2% increase</b>  Waste intensity increased when normalised against footfall, which was significantly reduced due to COVID-19.
	<b>Corporate Office:</b>  Reduce energy use intensity by <b>31%</b> from 2007 levels	Energy use intensity: <b>28%</b> reduction	○○● Energy use intensity: <b>41%</b> reduction

	<b>Property Development (PD)<sup>4,5:</sup></b>  Achieve an energy use intensity of <b>95 kWh/m<sup>2</sup></b>  Achieve a water use intensity of <b>0.60 m<sup>3</sup>/m<sup>2</sup></b>  Achieve a waste intensity of <b>30 kg/m<sup>2</sup></b>	Energy use intensity: $\leq 105 \text{ kWh/m}^2$  Water use intensity: $\leq 1.75 \text{ m}^3/\text{m}^2$  Waste intensity: $\leq 50 \text{ kg/m}^2$	○○● Energy use intensity: <b>82.12 kWh/m<sup>2</sup></b>  ○○● Water use intensity: <b>0.78 m<sup>3</sup>/m<sup>2</sup></b>  ○●○ Waste intensity: <b>53.66 kg/m<sup>2</sup></b>  More waste generated at Forest Woods during construction from 2017 to Nov 2020 due to modification works to meet regulatory compliance.
	Ensure <b>100%</b> of appointed suppliers are certified by recognised EHS standards	$\geq 85\%$ of suppliers appointed by AM; <b>100%</b> of main contractors and $\geq 85\%$ of consultants appointed by PD	○○● <b>94%</b> of suppliers appointed by AM; <b>100%</b> of main contractors and <b>100%</b> of consultants appointed by PD
	Reduce embodied carbon of building materials by <b>24%</b> compared to their conventional equivalents	<b>7%</b> reduction for new projects awarded from 2018 onwards	Performance is on track to meet target. Data will be reported at end of 2022 <sup>6</sup> when projects obtain TOP
	<b>Goal 3: Ensuring Fair, Safe and Inclusive Workplace</b>   	Maintain <b>zero</b> corruption and fraud incidents across CDL's core operations  Maintain <b>zero</b> fatality across CDL's operations and direct suppliers in Singapore  Maintain <b>zero</b> occupational disease across CDL's operations and direct suppliers in Singapore  Maintain a <b>Major Injury Rate (Major IR)<sup>7</sup> of 10.0</b>  Maintain a <b>Minor Injury Rate (Minor IR)<sup>7</sup> of 250.0</b>	○○● <b>Zero</b> corruption and fraud incident  ○○● <b>Zero</b> fatality  ○○● <b>Zero</b> occupational disease  ○○● <b>Zero</b> Major IR  ○○● <b>225.2</b> Minor IR

Notes:

<sup>1</sup> Calculated based on % of total gross floor area (aligned with BCA's calculation of green buildings).

<sup>2</sup> Intensity figures calculated based on per unit net lettable floor area.

<sup>3</sup> Water use and waste intensities include water use and waste disposed of by CDL Corporate Office.

<sup>4</sup> Waste intensity figures are for non-recyclable waste.

<sup>5</sup> For projects that obtain TOP status for the reporting year.

<sup>6</sup> Based on the lifecycle of CDL's project developments, embodied carbon data for building materials is only available three or four years after a project has been awarded. Data reporting has been restated from end 2021 to end 2022 due to a delay in construction activities caused by COVID-19.

<sup>7</sup> Major and Minor IR refer to the number of major and minor workplace injuries per 100,000 persons employed, respectively.

## SUSTAINABILITY ACCOLADES & ACHIEVEMENTS

### ACCOMPLISHMENTS

# CDL Maintains Global Sustainability Ratings in a Challenging Year

**Ranging from emissions reduction to carbon management strategies, these awards and accolades cover the full spectrum of our longstanding commitment to sustainable development for over two decades.**

#### CDP A List 2020



CLIMATE



WATER

8 DECEMBER 2020 – CDL is one of few companies globally that has been recognised on both the 2020 CDP A List for corporate climate action and water security. This prestigious recognition marks the third consecutive year CDL has received an A score for climate change strategy, and the second year that the company has received an A score for water security. CDL is also the only Singapore company to score an A this year, and the only company in Southeast

Asia and Hong Kong to remain listed on the CDP A List for three consecutive years.

#### Corporate Knights' 2021 Global 100 Most Sustainable Corporations in the World



25 JANUARY 2021 – CDL was ranked world's top real estate company in 2021, marking our 12<sup>th</sup> consecutive year of inclusion since 2010, and the first and only Singapore company to be listed on the Global 100 Most Sustainable Corporations in the World for 11 consecutive years.

#### IR Magazine Awards – South East Asia 2020

8 DECEMBER 2020 – For its robust materiality reporting in CDL's Integrated Sustainability Report 2020, CDL bagged the "Best ESG materiality reporting" award for the second consecutive year at the IR Magazine Awards (South East Asia) 2020. The IR Magazine Awards is an annual, international event that honours excellence in investor relations around the world. Its longstanding awards-by-research nominees are determined by hundreds of analysts and portfolio managers who vote for companies that provide them with outstanding investor relations service.



#### Global Real Estate Sustainability Benchmark (GRESB) 2020



24 NOVEMBER 2020 – CDL was recognised as a Global Sector Leader (Diversified-Office/Retail-Listed), a new category, and as an Overall Regional Sector Leader (Diversified) for the fourth consecutive year in the Real Estate Assessment in GRESB 2020. The GRESB Sector Leader Awards recognises the best performers by sector, region and nature of ownership that have demonstrated outstanding leadership in sustainability.

### Dow Jones Sustainability Indices (DJSI) 2020

13 NOVEMBER 2020 – For the 10<sup>th</sup> consecutive year, CDL has been recognised for its longstanding commitment to stellar sustainability performance in the DJSI (World and Asia Pacific). Since 2011, the company has been an index component in the DJSI, a testament to our steadfast efforts in advocating ESG best practices to generate long-term value for its business, its stakeholders, and the environment.

Member of  
**Dow Jones  
Sustainability Indices**  
Powered by the S&P Global CSA

### Champions of Good 2020



20 NOVEMBER 2020 – The Champions of Good programme recognises organisations that have made extraordinary contributions to various social causes and beneficiary groups in the most challenging times, and have also been a multiplier by engaging their partners and stakeholders. CDL was amongst the 74 organisations in 2020 who were conferred the prestigious Champions of Good award. Watch CDL's feature on CNA [here](#).

### Royal Institution of Chartered Surveyors (RICS) Awards 2020

20 NOVEMBER 2020 – At the RICS Awards 2020 Southeast Asia, CDL beat four other finalists to take home the highly coveted 'Sustainability Award'. The Sustainability Award demonstrates how innovation, design and construction techniques have solved environmental challenges and improved sustainability in 2019. The RICS Awards 2020 Southeast Asia showcases the most inspirational initiatives and developments in land, real estate, construction and infrastructure in the region and recognises outstanding achievement, teamwork and their impact on local communities. Watch the award announcement video [here](#).





# Building a Resilient Future for All

CDL is honoured to be a part of the world's 50 Sustainability & Climate Leaders hosted by Bloomberg, driving transformative change and taking effective action against climate change.

## 50 SUSTAINABILITY & CLIMATE LEADERS A RACE WE CAN WIN

Available on Bloomberg Media's Digital Properties



9 DECEMBER 2020 – Placing sustainability at the core of our business for over two decades, we believe that the pandemic is a catalyst for everyone to reassess how we treat the environment and how businesses can play a pivotal role in making a difference.

The [50 Sustainability & Climate Leaders](#) docuseries features 50 specially-invited businesses from the international business community that demonstrate the desire, leadership and will to take effective action in the fight against climate change.

This year, CDL was selected to showcase our leadership in the real estate industry as well as the innovative solutions we have created to drive key changes in the built environment through a documentary titled "[City Developments Limited: Building a Resilient Future](#)".

Featuring CDL Group Chief Executive Officer Mr Sherman Kwek, Group Chief Investment Officer Mr Frank Khoo, Group Chief Financial Officer Ms Yiong Yim Ming, Chief Sustainability Officer Ms Esther An, and Dean of NUS' School of Design and Environment Professor Lam Khee Poh, the documentary highlights CDL's sustainability journey and corporate ethos of "Conserving as we Construct" and the advancement of our three national platforms—the [Singapore Sustainability Academy](#), [My Tree House](#), and the [CDL Green Gallery](#)—as well as the creation of the [NUS-CDL Smart Green Home](#) and [Tropical Technologies Lab](#) in partnership with NUS.

As the building and construction sector plays a crucial role in the battle against global warming, CDL will continue to further strengthen our ESG targets and proactively engage our stakeholders to adopt a global, green-minded business mentality. •

# CDL Chief Sustainability Officer Appointed on GRI's New Board of Directors

**As a firm advocate for green building and ESG integration, Ms An continues to drive CDL's global leadership in sustainability.**



17 NOVEMBER 2020 – CDL Chief Sustainability Officer Ms Esther An has been appointed to the Global Reporting Initiative's (GRI) Board of Directors, effective from January 2021.

She said, "I am delighted to join the GRI Board as sustainability is now a mainstream business agenda.

It's also a momentous time as leading frameworks have pledged to collaborate for harmonisation of global reporting standards. By contributing my reporting experience that started since 2008, it's my hope to support the important work of GRI to raise the bar for strategic sustainability integration and transparency in the fast-growing Asian region."

GRI is a provider of the world's most widely used sustainability reporting standards, and an enabler for transparency and accountability for corporate sustainability.

CDL is honoured to have played a key role in spearheading the establishment of the GRI Regional ASEAN Hub in Singapore last year, together with 12 other consortium members, to raise the standards of sustainability reporting and disclosure in Singapore and the region. •



# DRIVING SUSTAINABILITY THROUGH PARTNERSHIPS & THOUGHT LEADERSHIP

## ADVOCACY

### Paving the Way for Business Resilience in the New Normal through ESG Integration

Themed “ESG Integration: A Pathway to Business Resilience”, the 7<sup>th</sup> Hong Leong and CDL Group Annual Sustainability Forum proved to be timely and important as the world prepares for a greener and more sustainable recovery from the COVID-19 pandemic.



*Hong Leong and CDL Group company representatives and speakers at the 7th Annual Sustainability Forum (from left to right): Ms Enid Ling, CDL Vice President, Corporate Secretariat; Mr Shinbo Won, Director of Investment Stewardship at BlackRock; Ms Yulanda Chung, Head of Sustainability at DBS; Ms Chitra Hepburn, Head of APAC ESG Client Coverage at MSCI; Mr Sherman Kwek, CDL Group Chief Executive Officer; Dr Lawrence Loh, Director of Centre for Governance and Sustainability, National University of Singapore Business School and Ms Esther An, CDL Chief Sustainability Officer.*

10 DECEMBER 2020 – CDL held its 7<sup>th</sup> Annual Sustainability Forum for the Hong Leong and CDL Group of companies at Distrii Singapore Auditorium, Republic Plaza. As we continue to face devastating disruptions caused by global climate and health crises, there is a greater need for corporates to review their business model to achieve long-term sustainability and resilience.

Around 85 directors, senior management, and staff of the CDL and parent company Hong Leong Group’s companies attended the forum—some in person, while others virtually via Zoom. The forum served as a dynamic platform for various ESG and sustainable finance experts to share their insights on how ESG integration can enhance business resilience and sustain long term growth in the new normal.



*To minimise contact between people and ensure social distancing, on-site attendees were seated 1-metre apart from one another. The forum was also broadcasted via Zoom for virtual attendees.*

The distinguished panel of speakers included keynote speaker Dr Lawrence Loh, Director of Centre for Governance and Sustainability, National University of Singapore Business School; Mr Shinbo Won, Director of Investment Stewardship at BlackRock; Ms Chitra Hepburn, Head of APAC ESG Client Coverage at MSCI and Ms Yulanda Chung, Head of Sustainability at DBS.

The forum kicked off with an opening presentation by CDL Chief Sustainability Officer Ms Esther An, who set the scene by underscoring the climate emergency and discussing the impact of COVID-19 on global ESG trends. She also shared CDL's sustainability journey since 1995 and how it has helped the company build business resilience, create stakeholder value and adapt to new global challenges.

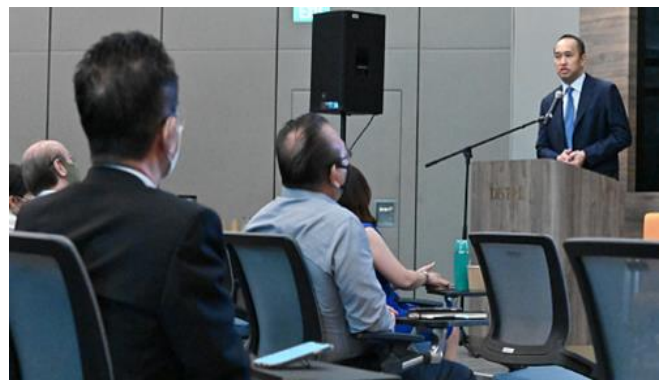
Dr Loh then took the stage to deliver his keynote address, focussing on how ESG integration and reporting raises the brand value of businesses. Citing his academic research that establishes the positive relation between sustainability disclosure and brand value, he shared the intricacies of his study and

highlighted CDL as a strong business case for sustainability.

The presentations were followed by a lively and insightful panel discussion that comprised all the invited speakers, moderated by Ms An. The highly engaged audience sought strategic and practical advice from the esteemed panel, who shared their unique perspectives from their diverse industries and sectors on global sustainability trends and provided a holistic view on the topic. Their discussion reinforced the message that ESG issues have indeed become key considerations in business, investment and financing decision making process.

In the closing remarks by CDL Group Chief Executive Officer Mr Sherman Kwek, he emphasised the importance of adopting innovative sustainability strategies for a more resilient future, as ESG integration and investing have become mainstream in the fast-changing and challenging business environment.

Co-organised by the Group Corporate Secretariat Services and CDL's Sustainability department since 2014, the annual forum aims to keep the Group's directors and senior management abreast of the latest sustainability trends and best practices. •

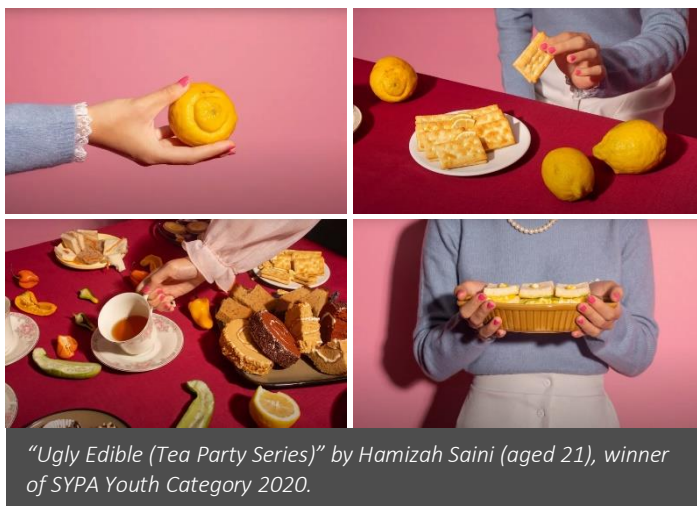


*CDL Group Chief Executive Officer Mr Sherman Kwek delivering his closing remarks.*

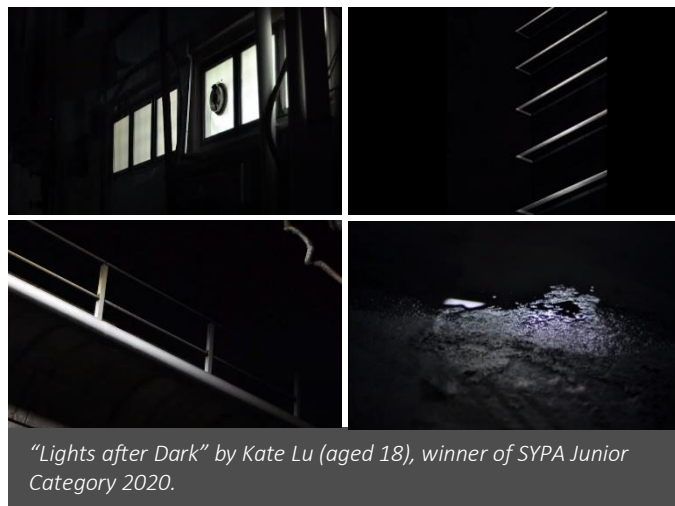
### ENGAGEMENT

# Wrapping up the Singapore International Photography Festival 2020

**CDL continues to champion youth development and the arts through the 7<sup>th</sup> edition of the Singapore International Photography Festival (SIPF).**



*"Ugly Edible (Tea Party Series)" by Hamizah Saini (aged 21), winner of SYPA Youth Category 2020.*



*"Lights after Dark" by Kate Lu (aged 18), winner of SYPA Junior Category 2020.*

13 NOVEMBER 2020 –CDL concluded the final judging for the [8<sup>th</sup> CDL Singapore Young Photographer Award \(SYPA\)](#) and presented the prizes to the winners at the [7<sup>th</sup> Singapore International Photography Festival 2020](#), one of the biggest photography platforms held in Southeast Asia.

The SIPF is a biennial event that serves as a platform to discover, nurture and empower Southeast Asian photographers to enter the global stage. Gathering minds from all around the world with the common purpose of advancing the arts and the appreciation of photography, SIPF strives to engage the public and cultivate a larger audience through its associate programmes, such as SYPA.

The only national award for Singapore photographers between the ages of 13 and 25, SYPA was initiated by CDL and spearheaded by the late CDL Deputy Chairman, Mr Kwek Leng Joo. Born from his love of photography and belief in youth development, SYPA was implemented in 2005 in celebration of Singapore's 40<sup>th</sup> Birthday and aims to promote the art of photography

amongst young Singaporeans, while also recognising and developing promising artistic talents.

This year's theme for the 8<sup>th</sup> edition of CDL's SYPA was "ZERO", which called on contestants to rethink climate-related problems and how we should change to achieve a more sustainable future. Issues that were up for exploration included zero waste, zero energy and zero marine pollution, and they had to connect to the UN SDG 7 (Affordable and Clean Energy), 11 (Sustainable Cities and Communities), 12 (Responsible Consumption and Production), 13 (Climate Action), 14 (Life Below Water), and 15 (Life on Land).

Two grand winners and four merits recipients received cash prizes totalling S\$10,000 for their outstanding contributions and creative takes on sustainable development and urban landscapes. A heartfelt congratulations to the winner of the Junior Category, Kate Lu, Merit winners Jomel Goh and Janson Lim; the winner of the Youth Category, Hamizah Saini, and Merit winners Lisa Peh and Jovin Lee! •



# A Decade of Celebrating Young SDG Champions

**The CDL-GCNS Young SDG Leaders Award 2020 prize presentation took place at the virtual GCNS Summit.**



15 OCTOBER 2020 – After concluding the final judging for the [10<sup>th</sup> annual CDL-Global Compact Network Singapore \(GCNS\) Young SDG Leaders Award](#) earlier this year, CDL presented prizes to the champions and runner ups during the digital [GCNS Summit](#).

Ms Grace Fu, Minister for Sustainability and the Environment, graced the stage alongside CDL Chief Sustainability Officer Ms Esther An, for a fireside chat on the topic “Youth SDG Champions are Key to a Sustainable Future” and presented the various prizes to the winners of the case competition.

Recognising that youths play a crucial role in a sustainable future, the CDL-GCNS Young SDG Leaders Award is an annual case competition, jointly organised by CDL and GCNS, offering young people a platform to champion sustainable development and SDG integration into business for a positive change. Initiated in 2011, the annual competition has nurtured over 2,400 young leaders. •

## South Beach Awarded Singapore’s “Largest Christmas Decoration of a Building Using Recycled Materials”

**CDL Ecobank 2020 items were repurposed for South Beach’s sustainability-themed Christmas decorations.**

13 NOVEMBER 2020 – Due to the restrictions posed by COVID-19, CDL and Eco-Business’ annual [EcoBank](#) was cancelled this year. The collected pre-loved items were instead repurposed and showcased through Christmas trees, a spinning Ferris wheel, and display boxes across South Beach, a mixed-use development by CDL. With close to 3,000 items on display, it was awarded the [“Largest Christmas Decoration of a Building Using Recycled Materials”](#) by the Singapore Book of Records. The items, which comprised toys and books, were then donated to underprivileged communities post-Christmas. •



# Supporting Trees of the World 2020

CDL celebrated the festive season by sponsoring three trees at the Singapore Botanic Gardens' Trees of the World 2020 display.



(From left to right) CDL-decorated tree, ARC Children's Centre-decorated tree, and The Fashion Pulpit-decorated tree on display at the Singapore Botanic Gardens.

DECEMBER 2020 – CDL celebrated the holiday season by sponsoring three trees at the [Singapore Botanic Gardens' Trees of the World 2020](#) display. The Trees of the World display is a collaboration with the community to bring festive joy and cheer to the public while also raising funds for the Singapore Botanic Gardens. In this year's edition of Trees of the World, trees lined the path between the Nassim and Tanglin Gates and were lit up between 7pm to 12am daily from 5 December 2020 to 3 January 2021.

Applying the 3Rs in the way we live, work, play and engage the community for a more sustainable future for all, CDL supported a charitable organisation, internal and external stakeholders by dedicating a tree for [ARC Children's Centre](#) (an independent charity centre dedicated to children who are braving life-threatening illnesses), a tree for CDL tenants and staff, and a tree for [The Fashion Pulpit](#) (a social enterprise that aims to promote environmental education and awareness in fashion), respectively.

In the spirit of giving, individuals, companies and embassies donated to the Gardens and decorated trees throughout the Gardens. Schools, hospitals and non-profit organisations also participated in this initiative,

decorating their respective trees with a special message of hope and inspiration.

All proceeds went towards the Gardens' [Give to the Gardens programme](#). Initiated in 2016, this programme supports the Garden's work as a prominent botanical institution and contributes to the conservation of Singapore's local and regional flora while inspiring a love for nature and environmental protection amongst the community.

**"As an individual who advocates for prolonging the lifespan of existing garments and minimising textile waste, it was a joy to be part of the Trees of the World initiative where we had the chance to decorate a tree using second-hand and upcycled Christmas decorations. The holidays are the perfect time to celebrate joy and hope for the future—for ourselves, our families, and our planet."**

**- Founder of The Fashion Pulpit  
Raye Padit •**



# SINGAPORE SUSTAINABILITY ACADEMY: DYNAMIC HUB FOR THOUGHT LEADERSHIP, ADVOCACY & CAPACITY BUILDING CONTINUES VIRTUALLY

Building a sustainable future requires the collaboration of a larger ecosystem. The Singapore Sustainability Academy (SSA) was designed and built by CDL to be a hub for capacity building, thought leadership, and networking.

Despite restrictions due to COVID-19, the SSA has continued promoting sustainable lifestyle practices through various virtual workshops. Under the new Virtual SSA (VSSA) platform, it hosted a series of sustainability-related talks and sessions that were free and open to the public. It has provided the SSA with great opportunities to expand our outreach beyond our shores. In Q4 2020, the VSSA sessions attracted close to 100 attendees. •

## Virtual SSA HIGHLIGHTS: 1 October – 31 December 2020



*(From left to right) Jessica Cheam, Eco-Business' Founder and Managing Director, pictured alongside Esther An, CDL's Chief Sustainability Officer.*

### VSSA 16:

#### Trailblazers in Digital Media #1

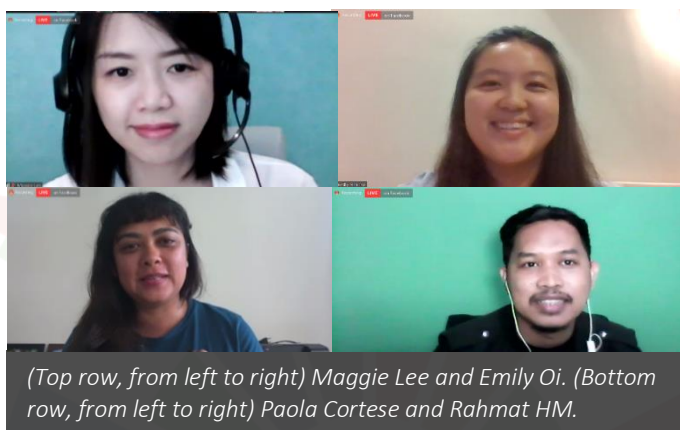
6 November 2020

CDL kicked off our Trailblazers in Digital Media series with news veteran Jessica Cheam, Founder and Managing Director of Eco-Business, Asia Pacific's leading media organisation on sustainable development. Moderated by CDL Chief Sustainability Officer, Esther An at the SSA, the robust discussion included Jessica's journey into uncharted waters when she first started Eco-Business and emerging victorious with an award-winning, environmental-focussed digital publication with more than 1.5 million unique viewers and almost 3 million page views per year. The session also covered Jessica's thoughts on the growth of corporate sustainability, the obstacles she faced and overcame, and her plans for the future in the new normal. • [Watch the recording on our YouTube channel](#)

### VSSA 17:

#### Youth4Climate Global Conversations with Young Champions #3

12 November 2020



*(Top row, from left to right) Maggie Lee and Emily Oi. (Bottom row, from left to right) Paola Cortese and Rahmat HM.*

Our third Youth4Climate Global Conversations with Young Champions session featured a Southeast Asian-focussed panel, comprising Paola Cortese, Country Manager of Plastic Bank and Founder of Cortese Design Studio (Indonesia), Warung Rooftop Indonesia and Zero Waste Life HK (Indonesia); Maggie Lee, Program Manager of Southeast Asia Plastic & Marine Management at UN Environment Programme (Thailand); Rahmat HM, Branch Manager of Dompot Dhuafa Philanthropy and Founder of The Floating School (Indonesia); and Emily Oi, Policy Studies Senior Analyst at Malaysian Green Technology and Climate Change Centre (Malaysia). Panellists discussed their ground-up initiatives in their respective parts of the world and their inspiring journeys on sustainable consumption and waste reduction. • [Watch the recording on our YouTube channel](#)



**For the full list of Virtual SSA recordings, visit [CDL Sustainability YouTube channel](#).**

# THOUGHT LEADERSHIP SPEAKING ENGAGEMENTS IN Q4 2020

- 7 Oct | NTU Green Marketing Class – Mainstreaming ESG Integration. Enhancing Business Resilience
- 9 Oct | ESG and Real Estate Virtual Event – Future of ESG Investing
- 13 Oct | SICC's Corp Governance & Regulatory Interest Group Meeting – Unlocking Future Value Through Sustainability Integration and Reporting: A Business Case on CDL
- 14 Oct | APREA Asia Pacific Investors' Connection Forum – Finding Investment Opportunities in the Road to Recovery
- 15 Oct | Space Plus Asia – Climate Change Culpability/New Economies – Low Carbon, Collaborative & Circular
- 15 Oct | GCNS Summit – ESG Reporting, Corporate Governance & Sustainable Finance: Keys to Accelerating Action Towards the SDGs
- 16 Oct | FWA Women Empowered Impact (WEimpact) – Treading Uncharted Paths in Corporate Sustainability
- 21 Oct | ACCA Virtual Ethics Film Festival 2020 – Rethinking Business for a Sustainable Future
- 22 Oct | NUS Panel on Green Financing – The Future of Green Finance in Asia
- 26 Oct | Singapore International Energy Week 2020 – Low Carbon Innovations
- 6 Nov | SINGA Green Tech Centre Launch Ceremony Webinar – Singapore as a Green & Smart City
- 11 Nov | GCNS CEO Roundtable – Leveraging Sustainable Finance to Accelerate Actions for the SDGs
- 12 Nov | Energy Efficiency Roundtable – Energy Efficiency: A Key Driver to Decarbonisation
- 18 Nov | AmCham Webinar – The Rise of a Sleeping Giant: ESG in ASEAN
- 20 Nov | TBLI Asia Conference – Climate Strategy at Scale
- 23 Nov | RICS Annual Building Conference – The New Frontier: Sustainability and the Built Environment
- 24 Nov | ULI Emerging Trends 2021 Regional Launch – Integrating ESG for Value Creation
- 24 Nov | GO ESG Virtual Sustainability Expo 2020 – Sustainable Business Strategies the ASEAN Way – From HOW to NOW
- 25 Nov | APREA Australia Series: Megatrends in ESG – Integrating ESG for Value Creation
- 26 Nov | Sustainable Supply Chain for Buildings Training Course
- 30 Nov | Singapore Fintech – Power of Green Finance, Technologies and Act for a Sustainable Future
- 30 Nov | The Economist's Climate Risk Summit Asia 2020 – The Optimal Organisation
- 1 Dec | UN Global Compact Webinar – Raising Ambition and Scaling Up Action in Asia Pacific
- 1 Dec | SASB Symposium – Spotlight on a Dynamic Ecosystem
- 1 Dec | ACCA – Accounting for the Future Forum – Value Creation Through Strategic ESG Integration
- 2 Dec | IIRC Global Conference – Achieving the 2030 Global Goals
- 3 Dec | IIRC and IFAC Roundtable – IFRS Foundation's Consultation Paper on Sustainability Reporting
- 3 Dec | International Anti-Corruption Conference – Beyond Compliance: Innovative Approaches to Business Integrity and Responsible Business Conduct in Asia
- 8 Dec | IR Magazine Forum and Awards South East Asia – ESG: Shaping the Company to be Resilient and Sustainable
- 9 Dec | Singapore Fintech Festival – Building a Clean and Sustainable Future

9 Dec | Asia Sustainability Reporting Summit – Navigating the Alphabet Soup

10 Dec | WWF Infrastructure and Nature Pavilion Webinar Series – Ramifications for IUCN WCC and Beyond: What Have We Learned?

10 Dec | Hong Leong & CDL Group Annual Sustainability Forum – ESG Integration: A Pathway to Business Resilience

16 Dec | GRI SDGs Webinar – Accelerating SDGs Through Multi-Stakeholder Partnerships & SDG Reporting

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