

As we enter a brand new year, we celebrate past milestones and gear up to overcome future challenges. COP26 was one such global milestone. The summit has kept the conversation of limiting global temperature rise to no more than 1.5°C alive and raised awareness and the adoption of the Race to Zero. We have seen stronger global climate action across many fronts, from carbon markets and cutting planet-warming methane to pledges to end deforestation, and the amplification of youth voices. The science is clear – if we are unable to mitigate global warming, no country in the world, including Singapore, will be spared the calamitous impacts of climate change. Global leaders are beginning to recognise that climate risks are also investment risks. Following COP26, over 90% of global GDP has committed to achieving net zero by or near mid-century.<sup>1</sup>

CDL was the only Singapore private sector company represented at COP26, alongside a Singapore contingent comprising government officers, academics and activists. As CSO, I had the honour to share my thoughts and CDL's experience in integrating green building and sustainability into our business at the Built Environment Leaders Panel and other platforms.

Against a backdrop of accelerating climate action globally, CDL's two decades of ESG integration have not gone unnoticed. In November, we were awarded the inaugural 2021 Terra Carta Seal by His Royal Highness The Prince of Wales through his Sustainable Markets Initiative. CDL was one of 45 companies and the only Singapore company that received the Seal, which recognises sustainability leaders in the private sector with globally recognised and credible net zero roadmaps.

As the global Race to Zero gains momentum, we continue to align ourselves with local and global goals. In February 2021, CDL became the first real estate conglomerate in Southeast Asia to sign on to the World Green Building Council's (WorldGBC) Net Zero Carbon Buildings Commitment. At COP26, as an expansion of

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<sup>1</sup> <https://igcc.org.au/cop26-signals-accelerated-zero-carbon-investment-drive-severe-climate-risks-remain/>

this commitment, CDL was one of 44 pioneering companies to pledge towards a net-zero whole life carbon-built environment.

In addition to our net zero commitment, we have set even more ambitious carbon emissions reduction targets that were assessed and validated by the Science Based Targets initiative (SBTi) in December 2021, in line with a 1.5°C warmer scenario.

As part of its decarbonisation efforts, Singapore is moving towards establishing itself as a carbon services hub in Asia. Climate Impact X (CIX), a joint venture between SGX, DBS, Standard Chartered and Temasek, is a global exchange and marketplace for high quality carbon credits that supports this vision. CDL is heartened to be the only Singapore real estate company amongst the 19 pioneering companies that participated in CIX's Pilot Auction in November. We successfully secured carbon credits from a curated portfolio of Natural Climate Solutions projects, complementing CDL's net zero targets by 2030.

As an affirmation of our two-decade sustainability commitment and strategy, CDL achieved the best performance in the Corporate Knights' 2022 Global 100 Most Sustainable Corporations in the World since 2010, jumping to fifth position from 40<sup>th</sup> in 2021. In addition, it has maintained its ranking as the world's top real estate management and development company and Singapore's top-ranked sustainable company for the fourth consecutive year and has been the first and only Singapore company to be included in the renowned index for 13 consecutive years.

In 2021, we remain listed on 13 leading global sustainability ratings and indices, including maintaining our double 'A's in the 2021 CDP Global A List for corporate climate action and water security and being recognised as Global Sector Leader and Overall Regional Sector Leader in the Global Real Estate Sector Benchmark (GRESB) 2021 Diversified – Office/Retail category.

As we celebrate our humble accomplishments, we are aware of the urgency in this decade of decisive action to tackle the climate emergency that is threatening humanity. We are truly thankful to the board and leadership commitment to set bold and ambitious targets as well as the company-wide efforts from all levels of management and operations to achieve these goals. We are grateful for how far we have come; we are fully committed to continue our journey with even stronger vigour. As UN Secretary General António Guterres said, "our fragile planet is hanging by a thread". If there is a time to act, it is now, and there is no time to waste.

**Esther An**

Editor

CDL Chief Sustainability Officer

## QUARTERLY UPDATE OF SUSTAINABILITY TARGETS & PROGRESS

### PERFORMANCE

#### CDL FUTURE VALUE 2030 GOALS, TARGETS AND PROGRESS

##### Progress Tracking


























Meeting interim targets, maintain performance towards meeting 2030 targets

Falling short of interim target for one year, review current practices

Falling short of interim target for more than two years, review and revise targets (if necessary)

FUTURE VALUE 2030 GOALS	2030 TARGETS	INTERIM 2021 ANNUAL TARGETS	FY2021 PERFORMANCE
Goal 1: Building Sustainable Cities and Communities	Achieve Green Mark certification for <b>90%</b> of CDL owned and/or managed buildings <sup>1</sup>	≥ 85%	85% achieved
	Maintain <b>100%</b> retail and office tenant participation in CDL Green Lease Partnership Programme	Achieve 100%	100% maintained

	Maintain high level of commitment to adopt innovations and technology of green buildings	Average of two innovation and technology applications per year	 1. Plastic Neutrality Certification 2. Digihub
	Maintain a high level of sustainability engagements and advocacy activities	Average of $\geq 36$ engagements and advocacy initiatives and activities per quarter	 Average of <b>75</b> engagement and advocacy initiatives and activities per quarter
<b>Goal 2: Reducing Environmental Impact</b>  	Achieve science-based target of reducing carbon emissions intensity by <b>59%</b> from 2007 levels <sup>2</sup>	<b>42%</b> reduction	 <b>42%</b> reduction <sup>3</sup>
	<b>Asset Management (AM) - Office &amp; Industrial<sup>2</sup>:</b>		
	Reduce energy use intensity by <b>45%</b> from 2007 levels	Energy use intensity: <b>37%</b> reduction	 Energy use intensity: <b>48%</b> reduction
	Reduce water use intensity by <b>50%</b> from 2007 levels <sup>4</sup>	Water use intensity: <b>43.5%</b> reduction	 Water use intensity: <b>56.9%</b> reduction
	Reduce waste intensity by <b>16%</b> from 2016 levels <sup>4,5</sup>	Waste intensity: <b>14%</b> reduction	 Waste intensity: <b>29%</b> reduction
	<b>Asset Management (AM)-Retail<sup>2</sup>:</b>		
	Reduce energy use intensity by <b>18%</b> from 2010 levels	Energy use intensity: <b>18%</b> reduction	 Energy use intensity: <b>31%</b> reduction
	Reduce water use intensity by <b>9%</b> from 2010 levels	Water use intensity: <b>8%</b> reduction	 Water use intensity: <b>44%</b> reduction
	Reduce waste intensity by <b>12%</b> from 2016 levels <sup>5</sup>	Waste intensity: <b>10.7%</b> reduction	 Waste intensity: <b>16.4%</b> reduction <sup>6</sup>
	<b>Corporate Office:</b>		
	Reduce energy use intensity by <b>31%</b> from 2007 levels	Energy use intensity: <b>29%</b> reduction	 Energy use intensity: <b>37%</b> reduction

	<b>Property Development (PD)<sup>7</sup>:</b>  Achieve an energy use intensity of <b>95 kWh/m<sup>2</sup></b>  Achieve a water use intensity of <b>1.54 m<sup>3</sup>/m<sup>2</sup></b>  Achieve a waste intensity of <b>40 kg/m<sup>2</sup></b>	Energy use intensity: $\leq 105 \text{ kWh/m}^2$  Water use intensity: $\leq 1.75 \text{ m}^3/\text{m}^2$  Waste intensity: $\leq 50 \text{ kg/m}^2$	 Energy use intensity: <b>107.09 kWh/m<sup>2</sup></b>   Water use intensity: <b>0.70 m<sup>3</sup>/m<sup>2</sup></b>   Waste intensity: <b>45.79 kg/m<sup>2</sup></b> Environmental performance reported for The Tapestry, which obtained TOP status in February 2021.
	Ensure <b>100%</b> of appointed suppliers <sup>8</sup> are certified by recognised EHS standards	$\geq 90\%$ of suppliers appointed by AM; <b>100%</b> of main contractors and $\geq 90\%$ of key consultants appointed by PD	 <b>93%</b> of AM appointed suppliers; <b>100%</b> of main contractors and <b>100%</b> of key consultants appointed by PD
	Reduce embodied carbon of building materials by <b>24%</b> compared to their conventional equivalents	<b>7%</b> reduction for new projects awarded from 2018 onwards	Performance is on track to meet target. Data will be reported at end of 2022 <sup>9</sup> when projects obtain TOP.
<b>Goal 3: Ensuring Fair, Safe and Inclusive Workplace</b>   	Maintain <b>zero</b> corruption and fraud incidents across CDL's core operations	<b>Zero</b>	 <b>Zero</b> corruption and fraud incident
	Maintain <b>zero</b> fatality across CDL's operations and direct suppliers in Singapore	<b>Zero</b>	 <b>Zero</b> fatality
	Maintain <b>zero</b> occupational disease across CDL's operations and direct suppliers in Singapore	<b>Zero</b>	 <b>Zero</b> occupational disease
	Maintain a <b>Major Injury Rate (Major IR)<sup>10</sup> of 10.0</b> across CDL's operations and direct suppliers in Singapore	$\leq 16.7$	 <b>35.1</b> Major IR <sup>11</sup>
	Maintain a <b>Minor Injury Rate (Minor IR)<sup>10</sup> of 250.0</b> across CDL's operations and direct suppliers in Singapore	$\leq 354.7$	 <b>175.5</b> Minor IR

**Notes:**

<sup>1</sup> Calculated based on % of total gross floor area (aligned with BCA's calculation of green buildings).

<sup>2</sup> Intensity figures were calculated based on per unit net lettable floor area.

<sup>3</sup> Reduction value includes the RECs purchased and retired for the year 2021.

<sup>4</sup> Water use and waste intensities include water use and waste disposed of by CDL Corporate Office.

<sup>5</sup> Waste intensity figures are for non-recyclable waste.

<sup>6</sup> Waste intensity performance for retail assets does not factor in footfall during the COVID-19 pandemic due to exceptional fluctuations in footfall in the retail sector.

<sup>7</sup> For projects that obtained TOP status for the reporting year. The Tapestry obtained TOP status in February 2021.

<sup>8</sup> These refer to suppliers appointed by AM, and main contractors and key consultants (architects, civil and structural engineers, mechanical and electrical engineers) appointed by PD.

<sup>9</sup> Based on the lifecycle of CDL's project developments, embodied carbon data for building materials is only available three or four years after a project has been awarded. Data reporting has been restated from end 2021 to end 2022 due to a delay in construction activities caused by COVID-19.

<sup>10</sup> Major and Minor IR refer to the number of major and minor workplace injuries per 100,000 persons employed, respectively. For the definition of Major and Minor IR, please refer to the [Ministry of Manpower's website](#).

<sup>11</sup> There was one reported Major injury (as per MOM definition) that occurred at Whistler Grand in Q4 2021. Corrective action had been implemented on site and reviewed.

## SUSTAINABILITY ACCOLADES AND ACHIEVEMENTS

# CDL is Only Singapore Private Sector Organisation Represented at COP26

**Ms Esther An flew the CDL flag on the global stage, representing the company on three discussions platforms.**



12 NOVEMBER 2021 - Deemed “a decisive moment in the fight against climate change”, the 26<sup>th</sup> Conference of the Parties (COP26) in Glasgow was an international climate change conference that many believed to be the world’s best and last chance to tackle the immensely complex climate challenge.

From developing carbon markets to cutting planet-warming methane to pledges on ending deforestation, the two-week long COP26 event created a foundation for stronger climate action globally across many fronts.

The high-profile event was attended by heads of state, climate experts and sustainability thought leaders alike, with CDL being the only Singaporean private sector company present. CDL was represented by our CSO, Ms Esther An, who shared her insights and expertise as a speaker on the #BuildingsPavilion Live Morning Coffee Talk and was also a panellist on three other discussion platforms.

The highlight was the mainstage panel on “Built Environment Leaders - Leading Collaborative Action in the Built Environment” presented by the [United Nations Framework Convention on Climate Change](#).

The discussion was facilitated by Roland Hunziker, Director of Cities and Built Environment, WBCSD. The dynamic discussion shone the spotlight on how business and industry leaders implemented practical, action-based solutions to lead collaborative action and contribution in the Built Environment in their unique sectors and regions. Apart from Ms An, other panellists featured were Diane Hoskins, Co-CEO, Gensler, Lena Hok, Senior VP Sustainability Skanska, Andreas Berger, CEO, Corporate Solutions SwissRE (virtually), Ayaan Adam, CEO, Africa Finance Corporation Capital and Maria Ascension Baz Lorenzo, SACYR.

In addition, Ms An also took part in other panel discussions including: “Net-zero Buildings: ‘How Do We Get There?’” by the [World Business Council for Sustainable Development](#) and [Arup](#), and “Destination Zero. Zero In with S&P Global”.

Although the conference could not guarantee the prevention of global temperatures from rising beyond 1.5°C, COP26 has raised the global awareness of climate action, keeping the race to zero conversation and commitment alive. •



# Only Singapore Company to Receive HRH The Prince of Wales' Terra Carta Seal

**CDL was one of 45 companies in the world to be conferred the prestigious Seal.**



3 NOVEMBER 2021 – CDL was awarded the inaugural [2021 Terra Carta Seal](#) on 3 November 2021 by His Royal Highness (HRH) The Prince of Wales through his Sustainable Markets Initiative. CDL is the only Singapore company out of 45 global companies to be awarded the Seal, which recognises global companies driving innovation and demonstrating commitment and efforts towards creating genuinely sustainable markets.

The Seal is awarded to companies whose ambitions are aligned with those of the Terra Carta, which provides a recovery plan for Nature, People and the Planet. It also recognises companies who hold a leadership position within their industry and who have credible transition roadmaps that are underpinned by globally recognised, scientific metrics for achieving net zero by 2050 or earlier.

As the only Singapore company to be awarded the inaugural Terra Carta Seal, this is a strong testimony to our longstanding commitment to sustainability.

*“In the global race to zero, the private built sector plays a key role in contributing towards a sustainable future and advancing change. Through bold ambition, sustainable investments and innovation, businesses have the power to create long-term value for the environment and their stakeholders across the value chain. CDL is deeply honoured to receive the Terra Carta Seal from HRH The Prince of Wales. We share the same commitment to connect People and the Planet through recognising and promoting the intrinsic value of Nature. In this decade of urgent action, we will continue to push forward with our ESG integration efforts to enhance the value and resilience of our business.”*

**- Mr Sherman Kwek, CDL Group CEO**

Business is not only doing good for our stakeholders and the environment today but also contributing to a more resilient world where generations to come will enjoy, prosper and live with good health. In striving for a sustainable and productive future, CDL will build on our pioneering achievements and continue working with ecosystem partners to further accelerate and catalyse our climate action.

CDL Group CEO Mr Sherman Kwek also shared about CDL's commitment to connect people and the planet in an accompanying CEO Vignette for the Terra Carta Seal, filmed at the CDL Green Gallery. Watch it [here](#). •

# CDL Maintains Global Sustainability Ratings, Rankings and Indices

**These awards and accolades assess themes ranging from emissions reduction to carbon management strategies and corporate governance, covering the full spectrum of our longstanding commitment to sustainable development.**



## CDP A List 2021

7 DECEMBER 2021 – CDL is on the CDP A List 2021 for global climate action and protecting water security.

This prestigious recognition marks the fourth consecutive year that CDL

has received an 'A' score for climate change strategy, and the third year that we have received an 'A' score for water security. CDL is also the only Singapore company to score an 'A' this year, and the only company in Southeast Asia and Hong Kong to remain listed on the CDP A List for four consecutive years.

marks the second consecutive year that we have been listed as Global Sector Leader and the fifth consecutive year that we are named Overall Regional Sector Leader. CDL also maintained its GRESB 5 Star rating, which recognises entities placed in the top 20% of the benchmark.

Member of  
**Dow Jones  
Sustainability Indices**  
Powered by the S&P Global CSA

## Dow Jones Sustainability Indices (DJSI) 2021

13 NOVEMBER 2021 – For the 11th consecutive year, CDL was recognised for our stellar sustainability performance in the S&P Global Corporate Sustainability Assessment. We have been an index component in the DJSI World and DJSI Asia Pacific Indices since 2011.



## Global Real Estate Sustainability Benchmark (GRESB) 2021

19 OCTOBER 2021 – CDL was recognised as Global Sector Leader and Overall Regional Sector Leader in the GRESB 2021 Diversified – Office/Retail category. This

CDL is also listed on other leading global sustainability benchmarks, including FTSE4Good Index Series (since 2002) and Corporate Knights' Global 100 Most Sustainable Corporations in the World (since 2010), of which CDL was ranked top amongst global real estate companies in 2021. •

# Renewing SBTi-Validated GHG Emissions Reduction Targets in Line with 1.5°C Warmer Scenario

**As the first real estate company in Singapore to set the SBTi-validated GHG reduction targets based on a 2°C warmer scenario in 2018, CDL has set more ambitious carbon reduction targets, which have been assessed and validated by the Science Based Targets initiative (SBTi) in line with a 1.5°C warmer scenario.**



22 DECEMBER 2021 – Following CDL’s 2018 greenhouse gas (GHG) reduction targets based on a 2°C warmer scenario, CDL has set more ambitious carbon reduction targets. The revised targets also support our World Green Building Council’s (WorldGBC) Net Zero Carbon Buildings Commitment made in February 2021.

Under CDL’s renewed SBTi assessed and validated targets, we will decarbonise our operations in three ways:

1. Reduce our Scope 1 and 2 GHG emissions 63% per square meter leased area by 2030 from a 2016 base year. Compared to our earlier 2018 carbon emissions intensity target of reducing 59% of our Scope 1 and 2 emissions from base year 2007 by 2030, the new baseline year of 2016 presents a more stringent and aspirational goal.
2. Reduce our Scope 3<sup>2</sup> GHG emissions from purchased goods and services 41% per square meter Gross Floor Area (GFA) by 2030 from a 2016 base year.
3. Reduce absolute Scope 3 GHG emissions from investments<sup>3</sup> 58.8% by 2030 from a 2016 base year that covers hotels managed by CDL’s fully owned Millennium & Copthorne Hotels Limited (M&C).

To fulfil these ambitious green building commitments, CDL will strengthen our emissions pathways and carbon reduction efforts. We will also continue to leverage emerging and newly improved active technologies to drastically reduce building energy consumption. In addition, we will build upon our existing innovation and digitalisation efforts to scale up the upgrading and development of existing assets to be BCA Green Mark Super Low Energy (SLE) certified.

In alignment with our WorldGBC net zero pledge, we will push ahead with the retrofitting of our managed buildings to further enhance energy-efficiency with the eventual goal of accelerating our transition to 100% renewable energy use. •

*“To tackle the climate emergency, businesses must set ambitious science-based targets and clear decarbonisation pathways. In recognition of rising climate risks and stakeholder expectations, CDL has integrated sustainability into our business for the past two decades, future-proofing our business and giving us a strong competitive edge. Having set our net zero goals under the WGBC Net Zero Carbon Buildings Commitment and having strengthened our SBTi targets, we will remain committed in driving green building innovations in the urgent pursuit of a low-carbon future.”*

**- CDL Chief Sustainability Officer Ms Esther An**

<sup>2</sup> SBTi only requires companies’ scope 3 targets to cover 66% of their scope 3 emissions. For CDL, category 1 (purchased goods and services) and category 15 (investments) have reduction targets as these categories cover more than 80% of our scope 3 emissions.

<sup>3</sup> Investment refers to CDL’s six key subsidiaries: CBM Pte Ltd, CDL Hospitality Trusts, City Serviced Offices, Le Grove Serviced Residences, Tower Club Singapore, hotels owned and managed by Millennium & Copthorne Hotels Limited (M&C).



# CDL Featured in New BBC Documentary “The Earthshot Prize: Repairing Our Planet”

The docuseries celebrate extraordinary solutions that combat environmental issues, and the people behind them.



3 OCTOBER 2021 – Filmed in over 70 locations from the Kenyan savannah to downtown Tokyo, this new BBC documentary series is led by Prince William, the founder of The Earthshot Prize.

The Prize is centred around five “Earthshots”: climate, nature, air, oceans and waste, celebrating and scaling innovative solutions by people around the world solving the greatest environmental challenges facing our planet.

Singapore was featured in the “Clean Our Air” episode, spotlighting air pollution and solutions. Featured alongside the Duke of Cambridge Prince William, Sir David Attenborough, and other sustainability champions, CDL Chief Sustainability Officer, Ms Esther An, represented Singapore and showcased CDL’s greening efforts and biophilic designs that contribute to cleaner and cooler air in the tropical city-state.

Filmed at CDL’s Tree House condominium, which entered the Guinness World Record in 2014 as the world’s largest vertical garden, as well as the Singapore Botanic Gardens and Gardens by the Bay, Ms An proudly shared Singapore’s extensive green coverage and vision to be a “City in Nature”.

The full documentary can be viewed on BBC One or Discovery+. To watch the trailer, click [here](#). •

# CDL Bags Top Prizes in Sustainable Business Awards Singapore (SBA) 2020/21 for Green Initiatives

**CDL emerges as Overall Winner (Large Corporations) and is recognised in eight other sub-categories.**

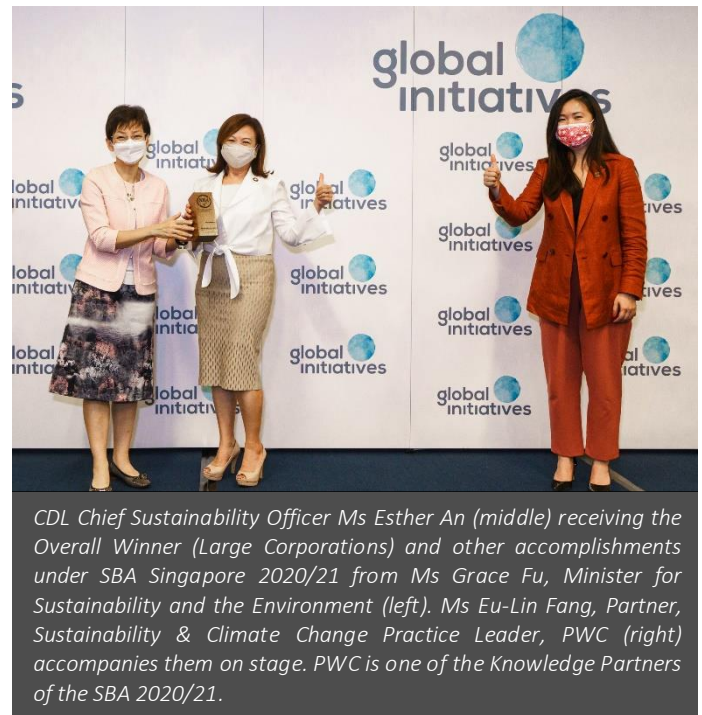
7 DECEMBER 2021 – CDL was proud to achieve top positions under multiple categories in the Sustainable Business Awards Singapore 2020/21 (SBA). The accolades are:

- Overall Winner (Large Corporations)
- Winner
  - Sustainability Strategy
  - Energy Management
  - Water Management
  - Waste Productivity and Materiality
  - Climate Change and Emissions
  - Stakeholder Management
- Significant Achievement
  - Business Ethics and Responsibility
  - UN SDGs

A regional sustainability awards platform by Global Initiatives Communications to recognise corporate leadership in 12 categories, the scope includes sustainability strategy, community, energy and water management, supply chain, and ethics amongst others.

About 100 firms applied to be considered for the awards this year, up from 87 in the last edition in 2019.

The awards began in 2012 and are held in five countries – Singapore, Malaysia, Indonesia, the Philippines, and Thailand. •



CDL Chief Sustainability Officer Ms Esther An (middle) receiving the Overall Winner (Large Corporations) and other accomplishments under SBA Singapore 2020/21 from Ms Grace Fu, Minister for Sustainability and the Environment (left). Ms Eu-Lin Fang, Partner, Sustainability & Climate Change Practice Leader, PWC (right) accompanies them on stage. PWC is one of the Knowledge Partners of the SBA 2020/21.

*"With the building and construction sector accounting for about 40 per cent of global carbon emissions, the real estate sector is in a prime position to move the needle in the race to net zero.*

*In this decade of urgent and decisive action, CDL leverages partnerships and engagements to align and grow our climate ambition and accelerate towards a sustainable future."*

- **CDL Chief Sustainability Officer Ms Esther An**

# CDL Chief Sustainability Officer Conferred Lifetime PR Achievement Award at IPRS' PRISM Awards 2021

**This is the highest accolade at the Public Relations in the Service of Mankind (PRISM) Awards, held by the Institute of Public Relations of Singapore.**



*“Ms Esther An is a multi-hyphenate powerhouse: a Business Leader, a Corporate Social Responsibility Advocate, and a Sustainability Champion. An outstanding corporate and business steward in Singapore, Esther is well-known as a Sustainability A-Lister around the world, notably as the first woman leader from Singapore and Southeast Asia conferred 2018 SDG Pioneer for Green Infrastructure and A Low Carbon Economy by the United Nations Global Compact. In various leadership positions, Esther exemplifies the values of Public Relations in the Service of Mankind (PRISM). In all undertakings, Esther as the passionate advocate, astute communicator and consummate collaborator, is known all over to deliver work of exceptional quality. The IPRS is proud of Esther’s accomplishments in the fields of Reputation Management, Public Relations, Communications and CSR. Most notably, we honour her well-recognised contributions to bettering communities, and serving as an inspirational model for the PR industry and practitioners.”*

## - PRISM Awards citation

15 DECEMBER 2021 – CDL Chief Sustainability Officer, Ms Esther An, was conferred the Lifetime PR Achievement Award at the PRISM Awards 2021, held on 15 December, by the Institute of Public Relations of Singapore (IPRS). The ceremony was graced by Guest-of-Honour Mr Tan Kiat How, Minister of State, Ministry of Communications and Information.

The vision of IPRS is to champion Public Relations in the Service of Mankind (PRISM). The PRISM awards have been held biennially since 1987 in celebration of individuals and organisations’ outstanding efforts and contributions to the Public Relations profession. The Lifetime PR Achievement Award is the highest accolade, presented to an outstanding individual who has a stellar achievement and has made significant contributions to the PR industry.

A total of 150 guests participated in the hybrid event. The final award tally yielded 44 winners: 15 Merit Awards, nine Distinction Awards, seven Excellence Awards, one Outstanding Campaign Award and 12 People Awards.

As sustainability becomes mainstream, it is vital to propel the rapid growth of awareness and adoption of sustainability in Singapore. •



## ADVOCACY & BEST PRACTICES

### CDL Offsets Emissions with High-quality Carbon Credits Purchased from Climate Impact X Pilot Auction

**We are the only Singapore real estate company amongst 19 pioneering companies that participated in Climate Impact X's Pilot Auction. Purchased at US\$8 per tonne, the carbon credits will offset greenhouse gas emissions from CDL's operations through a global curated portfolio of high-quality Natural Climate Solutions.**



NOVEMBER 2021 – CDL has successfully secured high-quality carbon credits for offsetting greenhouse gas emissions from our operations, through the pilot auction of [Climate Impact X \(CIX\)](#). CIX is a global carbon credit exchange and marketplace jointly established by DBS Bank, Singapore Exchange, Standard Chartered and Temasek. The carbon credits are from a curated portfolio of eight global Natural Climate Solutions (NCS) projects, and will be retired over the next three years to offset an estimated 6 to 7% of emissions from its operations per year<sup>4</sup> to complement CDL's net zero targets by 2030.

*“With a long-standing commitment to a low carbon economy, green buildings and decarbonisation have been CDL's top business priorities. We have voluntarily neutralised the annual carbon emissions for our corporate office operations since 2009 and became the first property conglomerate in Southeast Asia to sign the WorldGBC's Net Zero Carbon Buildings Commitment this February. CDL is proud to be amongst the pioneering adopters of the inaugural CIX Pilot Auction. Its unique selection of high-quality NCS offset projects will help us further expand our carbon reduction efforts in the race to zero.”*

**- CDL Chief Sustainability Officer Ms Esther An**

The inaugural carbon auction which took place in October was oversubscribed, demonstrating strong business interest in managing corporate carbon emissions. We were the only Singapore real estate company invited amongst 19 pioneering companies. Through our participation, CDL supports CIX's vision of providing solutions for corporates to be accountable for their carbon emissions and scaling the voluntary carbon market of high-performance projects globally. In November 2021, CIX also held a launch reception at COP26 in Glasgow, hosted by SGX and other partners.

In addition, NCS' projects help to protect and restore natural ecosystems and offer a wide range of benefits such as generating income for local communities, supporting biodiversity, and support SDG outcomes, which are in line with CDL's sustainability vision and values.

As the first real estate developer in Singapore and the first real estate conglomerate in Southeast Asia to sign the World Green Building Council's (WorldGBC) Net Zero Carbon Buildings Commitment in February this year, we will continue to secure solutions to accelerate our commitment to reach net zero by 2030. •

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<sup>4</sup> This is based off CDL's total carbon emissions (Tonnes CO<sub>2</sub>e) from CDL's Operations in Singapore in 2019, which includes Scope 1, Scope 2 and Scope 3 emissions. We have used 2019 data as CDL's operations were impacted by COVID-19 in 2020.

# Launch of “Keep Calm and Love Our Planet” Campaign

**In partnership with Singapore Youth for Climate Action, CDL launches initiative aimed to turn climate anxiety into positive action.**



9 NOVEMBER 2021 – Climate and health challenges have threatened and heavily impacted people’s mental health, particularly youths. Recognising that youths are the future, CDL partnered with [Singapore Youth for Climate Action](#) (SYCA) and launched the “Keep Calm and Love Our Planet” campaign, funding a series of programmes related to COP26 and the prevalence of climate anxiety.

The project aims to promote positive thinking and creative collaboration for climate solutions amongst youths, highlighting the message that everyone can play a positive role in the global race to net zero.

The first part of this series comprised a panel session named “Keep Calm and Love Our Planet” held at COP26 and broadcasted virtually. Focusing on youth



participation in international governance and climate action in their respective countries, the panel featured Dr. Ruth Kattumuri, Senior Director Economic, Youth and Sustainable Development, The Commonwealth Secretariat; Mr Tuan Ahn Khong, Co-ordinator for Youth Climate Action Network, Vietnam; and Ms Sehar Rashid, Global Liaison Officer for UNFCCC Conference of Youth (COY) and member of Global Coordination of YOUNGO, Pakistan. It was moderated by Ms Cheryl Lee, environmental advocate and SYCA member.

Faced with the biggest threat to humanity today, youths are far from being passive in climate action. As a continuation of CDL’s Youth4Climate initiative, CDL is pleased to partner with SYCA to deep dive into this subject. The next part of the campaign is a video featuring voices of youths that attended COP26, which will be released at the beginning of 2022.

Through engagement programmes, we hope to galvanise greater awareness on the climate crisis, promote positive thinking and creative collaboration for solutions among youths and the larger ecosystem. •



# Driving Corporate Sustainability from the Top

The 8<sup>th</sup> Hong Leong and CDL Group Annual Sustainability Forum focused on mandatory climate reporting and the key roles that boards play in driving ESG integration.



(Top row, from left to right) CDL Chief Sustainability Officer Ms Esther An; SGX RegCo Listing Policy & Product Admission Head Mr Michael Tang; CDL Group CEO Mr Sherman Kwek; SID Governing Council Member & Professional Development Committee Chairman Mr Joe Poon; (Bottom row, from left to right) EY ASEAN Climate Change and Sustainability Services Leader and Ernst & Young Assurance Partner Mr Simon Yeo; PwC Singapore Partner and Sustainability and Climate Change Leader Ms Fang Eu-Lin; and NUS Business School Centre for Governance and Sustainability Director Dr Lawrence Loh.

13 OCTOBER 2021 – Themed “Sustainability Mainstreamed into the Boardroom Agenda”, the 8<sup>th</sup> Hong Leong and CDL Group Annual Sustainability Forum’s key focus was on the Singapore Exchange Regulation’s (SGX RegCo) latest proposals for mandatory climate reporting, external assurance, and the key roles boards play in driving ESG integration.

It was conducted virtually with over 110 directors, management, and staff from the Hong Leong and CDL Group of companies in attendance. It featured the following expert speakers:

- Dr Lawrence Loh, Director, Centre for Governance and Sustainability, NUS Business School;
- Mr Michael Tang, Head, Listing Policy & Product Admission, Singapore Exchange Regulation (SGX RegCo);
- Mr Joe Poon, SID Governing Council Member and Professional Development Committee Chairman;
- Mr Simon Yeo, EY ASEAN Climate Change and Sustainability Services Leader; Partner, Assurance, Ernst & Young LLP;
- Ms Fang Eu-Lin, Partner and Sustainability and Climate Change Leader, PwC Singapore.

CDL Chief Sustainability Officer Ms Esther An kicked off the forum by speaking on the topic: “Making Sustainability a Competitive Advantage – Turning Risks to Opportunities”. Ms An set the scene for a dynamic forum by discussing global ESG trends, rising investor demand for quality ESG data, and CDL’s sustainability journey over the last two decades.

Dr Loh then shared more about the NUS Business School’s Centre for Governance and Sustainability’s recent studies on corporate governance and sustainability reporting. Dr Loh provided interesting insights on the Singapore Governance and Transparency Index 2021, highlighting the strong business case for sustainability, including increased brand value, and the importance of embedding ESG considerations in board governance. His presentation ended with some words of wisdom for companies preparing for the new dawn of sustainability in the face of more stringent regulator, investor, and stakeholder demand.

Next was Mr Tang, who shared a summary of SGX RegCo’s latest proposals to enhance sustainability reporting, followed by Mr Poon, who covered SID’s various director training programmes on sustainability. Mr Yeo then shared his expert views on internal audit and external assurance processes for sustainability reporting, while Ms Fang touched on climate change

scenario planning based on recommendations by the Taskforce for Climate-related Financial Disclosures (TCFD).

The panel discussion which took place after the presentations, moderated by Ms An, was an enriching session for speakers and audience alike. The discussion covered a wide range of current ESG issues, ranging from the harmonisation of sustainability reporting standards to the role of board members in driving companies' ESG performances. The rich and diverse experiences and backgrounds of panellists from various industries and sectors provided a robust and well-rounded discussion on the topics shared, and the audience was able to glean useful advice in charting the way forward for mandatory climate-related reporting.

The forum wrapped up with closing remarks from CDL Group Chief Executive Officer Mr Sherman Kwek, who thanked the speakers for their time and insights. He reiterated that the world has sharply awakened to the fact that climate change is an existential threat to humanity, and the urgent need for sustainability integration across all business units to manage climate and investment risks. Mr Kwek also underscored how it



is now necessary for companies to embrace sustainability at the core of their business, in order to remain relevant and maintain a strong triple bottom line in this fast-evolving landscape.

Since 2014, the Hong Leong and CDL Group Annual Sustainability Forum is held as an internal initiative for sharing the latest trends, regulations, and best practices on sustainability with the directors and senior management of the Hong Leong and CDL Group of companies.

In line with CDL's advocacy efforts, a recording of the forum was uploaded on CDL Sustainability's YouTube channel [here](#). •

## Bringing Climate Change into Boardrooms

**CDL Chief Sustainability Officer Ms Esther An, represented CDL at the panel discussion titled “Understanding of Climate Challenge”.**



28 OCTOBER 2021 – The Singapore Chapter of the [Climate Governance Initiative \(CGI\)](#) was launched at Singapore Management University (SMU) by Guest-of-Honour, Ms Grace Fu, Minister for Sustainability and the Environment, and attended by World Economic

Forum representatives and boards of directors in Singapore and globally.

The objective of this initiative is to equip and support board members to play an informed and leading role in boardroom discussions and strategic decision-making on the risks and opportunities associated with climate change.

The Climate Governance Initiative provides boards of directors with access to workshops, conferences and a curated library, where they can leverage on the expertise of renowned experts in risk management, strategic, financial and human capital planning, remuneration, and legal and governance models. The CGI Advisory Board and Steering Committee include SGX, Baker McKenzie Wong & Leow, SID, HSBC and Deloitte. •

# Race to Net Zero is the New Business Problem to Win

## The Citigold Private Client 2021 CEO Forum discussed crucial ESG considerations for businesses navigating disruptions arising from climate change.

26 OCTOBER 2021 – Hosted for the 11<sup>th</sup> year, the annual [Citigold](#) Private Client 2021 CEO Forum is an exclusive platform for C-suite executives to gain insights, network and collaborate with fellow industry leaders.

Titled “Changing Landscapes”, the event was opened by CEO of Citibank Singapore and ASEAN Consumer Head Mr Brendan Carney, who highlighted the global climate emergency and increased need for corporate leaders to embed ESG considerations into business thinking.

CDL Chief Sustainability Officer Ms Esther An spoke at a fireside chat with former CNBC Asia Squawk Box presenter Ms Lisa Oake, where she shared CDL’s sustainability initiatives. YTL PowerSeraya CEO Mr John



*[Top row, from left to right] Moderator Ms Lisa Oake and CEO of YTL PowerSeraya Mr John Ang. [Bottom row, from left to right] CDL Chief Sustainability Officer Ms Esther An and International Sustainability Speaker and Advisor Ms Susanna Hasenoehrl.*

Ang, and International Sustainability Speaker and Advisor Ms Susanna Hasenoehrl continued the conversation on the importance of sustainability to businesses.

For more information on the Citigold Private Client 2021 CEO Forum, click [here](#). •

## Furthering our Commitment to EV Adoption

### CDL partnered with Porsche and SP Group to expand EV charging infrastructure at four of our properties, in support of the Singapore Green Plan 2030.

1 DECEMBER 2021 – One of the goals set under the Singapore Green Plan 2030 is to build 60,000 electric vehicles (EV) charging points at public car parks and private premises. Since the early 2010s, CDL has been at the forefront of supporting the transformation of the local urban mobility scene by providing carpark lots with EV chargers.

CDL partnered with Porsche Asia Pacific and the SP Group to expand EV charging infrastructure at four of our properties, namely City Square Mall, King’s Centre, Palais Renaissance and Quayside Isle, adding another 15 charging points to the Porsche Destination Charging (PDC) network. The PDC network can be used by all EV drivers with additional benefits to owners of Porsche plug-in EVs and battery EVs.

Under the CDL Green Procurement Guideline for property developments, EV chargers are mandatory provisions at our new commercial properties, as an



*In partnership with SP Group, the direct current fast chargers at Republic Plaza can charge a car in 30 minutes, bringing greater convenience to EV drivers.*

extension of our pioneering sustainability efforts for City Square Mall and Quayside Isle. •



# 3D Printing Architecture for a Better Future

CDL continues to promote sustainable innovation and artwork in partnership with Singapore University of Technology and Design's (SUTD) Architectural Intelligence Research Lab (AIRLAB).



*The Singapore Sustainability Academy hosted the ARLAB exhibition "3D Printing Architecture for a Better Future", featuring artwork and prototypes developed from sustainable materials.*



*Artworks and prototypes made from recycled plastic bottles, 3D-printed bioplastic, and perfume bottles.*

30 OCTOBER 2021 – CDL's Singapore Sustainability Academy (SSA) hosted the ARLAB exhibition "3D Printing Architecture for a Better Future", featuring artwork and prototypes developed from sustainable materials such as recycled plastic bottles, reused perfume bottles, as well as 3D-printed bioplastic. This showcase was part of [Archifest 2021](#), a prominent annual event for the architecture community since 2007.

Organised by the [Singapore Institute of Architects](#), this year's Archifest focussed on finding evidence of how architecture and architects are a fundamental part of shaping our world through meaningful and tangible ways.

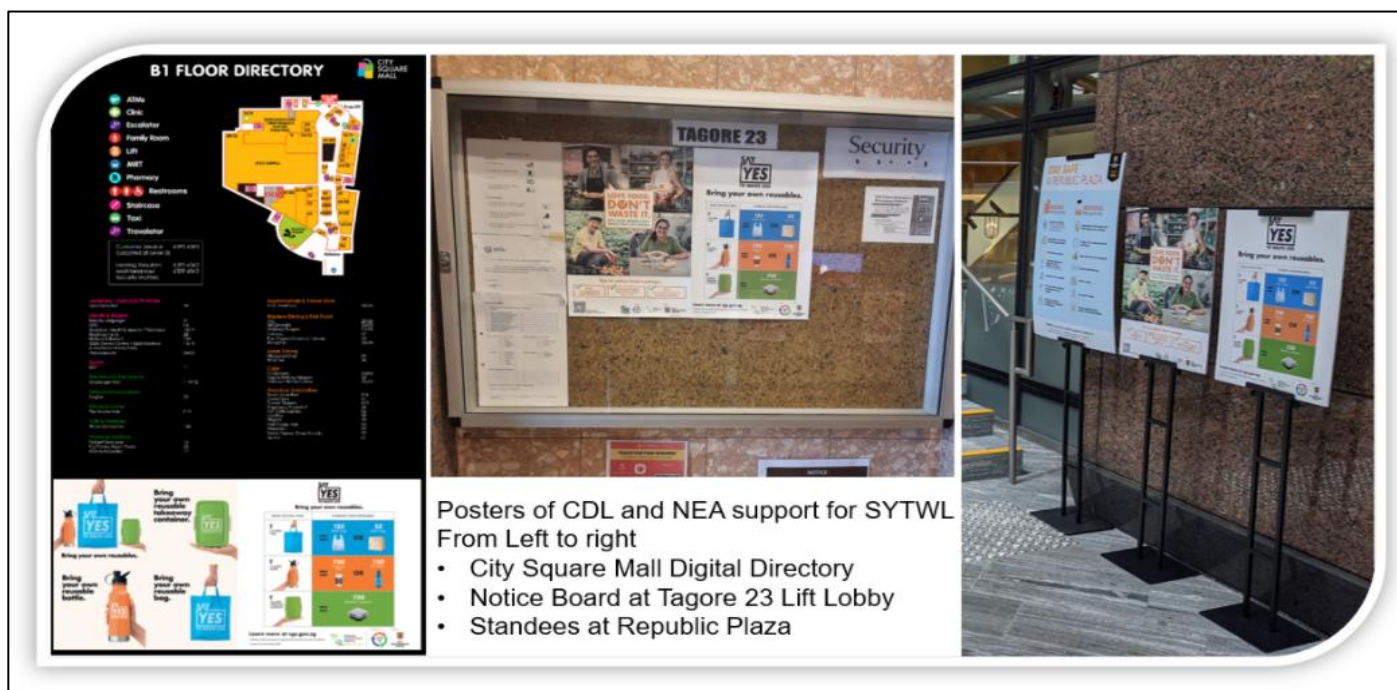
Among the featured sustainable technologies was the vertical farming system FLOAT (Farming Lab on a Trough), a collaboration between CDL and SUTD AIRLAB. FLOAT was developed through 3D-printing using sustainable bio-based materials (i.e. PETG - upcycled plastic bottles and PLA - biodegradable polymer). A lightweight yet sturdy bamboo lattice supports the network of 3D printed biopolymer trough-planter and conceals the nutrient distribution systems.

The solar powered system, designed to integrate food production into existing and new buildings to function as a standalone structure, can adopt different configurations from straight lines to smooth curves.

The 3D printed vertical farm has been successfully piloted since June 2021 at Singapore's first eco-mall, City Square Mall, and opportunities for scaling up at future CDL developments are being explored. •

# CDL Partners with NEA to Reduce Waste and Support Waste Recycling

In support of the National Environment Agency's (NEA) "Say YES to Waste Less" campaign, CDL engaged staff, tenants and contractors to encourage positive mindset and behavioural change towards zero waste.



*SYTWL informational collaterals that are put up at various CDL properties to engage stakeholders on waste reduction.*

27 SEPTEMBER to 7 NOVEMBER 2021 – This year, NEA's "Say YES to Waste Less" (SYTWL) campaign saw a total of 169 partners across almost 3,000 premises<sup>5</sup>, an increase from last year despite the restrictions posed by COVID-19. The annual national campaign encourages the public to lead a sustainable lifestyle by reducing food waste and the use of disposables.

CDL continued its partnership with NEA on the SYTWL campaign, which started since 2019, to promote the call to action both virtually and on-site at CDL properties with staff, subsidiaries and tenants via the CDL360 Sustainability Series 101. This series supplemented the SYTWL campaign with information

on company-wide initiatives in waste reduction and recycling, as well as actionable insight for staff members to adopt positive mindset and behavioural shifts when it comes to reducing food waste.

According to NEA, as of 2020, only 19% of total food waste generated is recycled, which means 539,000 tonnes of food waste is incinerated, contributing to our already shrinking landfill capacity. The campaign's aims are therefore aligned with the Singapore Green Plan's target to achieve a 20% reduction in waste-to-landfill per capita per day by 2026, to avoid the likely reality of Semakau Landfill being fully filled by 2035. •

<sup>5</sup> 27 Sep 2021, NEA | Close To 3,000 Premises Have Pledged To Say Yes To Waste Less This Year Despite Tough Covid-19 Situation,

<https://www.nea.gov.sg/media/news/news/index/close-to-3-000-premises-have-pledged-to-say-yes-to-waste-less-this-year-despite-tough-covid-19-situation>

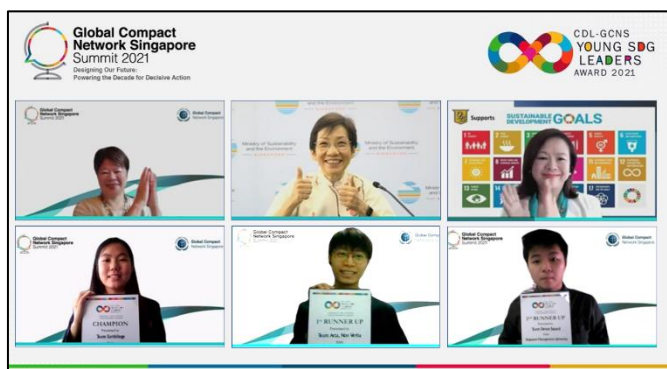


## CATALYSING CHANGE WITHIN THE LARGER ECOSYSTEM

### YOUTH ENGAGEMENT

## Celebrating Youths at the GCNS Virtual Summit

The 11<sup>th</sup> CDL-GCNS Young SDG Leaders Award prize presentation took place virtually at the Global Compact Network Singapore (GCNS) Virtual Summit.



[Top row, from left to right] GCNS President Ms Goh Swee Chen, Minister for Sustainability and the Environment Ms Grace Fu, and CDL Chief Sustainability Officer Ms Esther An presenting the winning teams with their prizes.

26 OCTOBER 2021 – After the conclusion of the 11<sup>th</sup> CDL-GCNS Young SDG Leaders Award earlier this year, CDL and GCNS presented prizes to the champions and runners-up during the first day of the [virtual GCNS Summit](#). Beginning with an opening keynote and fireside chat “Designing Our Future” with Guest-of-

Honour Minister for Sustainability and the Environment, Ms Grace Fu, the summit explored what it means to design conscientious ecosystems and businesses centered around people and planet, while also creating value for all stakeholders.

A big congratulations to the champion team Earthlings from Dunman High School, first runner-up team Acta, Non Verba from NUS, and second runner-up team Detox Squad from SMU for their outstanding ideas on integrating SDG 13 Climate Action into their respective business cases!

Through this annual competition, we hope to encourage greater collaboration between corporates and youths to spark innovative solutions to advance sustainability in this decade of urgent action. Watch [this video](#) to learn more about the award. •

## Empowering Eco-Champions

**After a pandemic-induced postponement, the CDL E-Generation Challenge 2020/2021 judging has concluded.**



One of the winners of the CDL E-Generation Challenge 2020/2021, Nithiya Laila, giving her final presentation to the panel of judges.

27 NOVEMBER 2021 – Due to COVID-19 restrictions, CDL extended the CDL E-Generation Challenge 2020 to 2021. Participants of the challenge shared their thoughts on deforestation and proposed solutions to curb this threat.

10 finalists were selected to present in person at the Singapore Sustainability Academy.

The esteemed panel of judges featured Mr Tom Moody, Regional Director SE Asia, Climate and Energy, British High Commission; Ms Andie Ang, President, JGIS; Mr Shawn Lum, President, Nature Society; Ms Christina Lee, Founder, Global Green Economic Forum; and Ms Esther An, CDL Chief Sustainability Officer.

A big congratulations to our top three winners Nithiya Laila, Darel Seow and Shawn Ang for their impressive presentations on combatting deforestation! Pending the evolving developments of COVID-19, the details of the trip to Jane Goodall Institute in Tanzania will be firmed up at a later date. •

# Furthering Youth Climate Action in ASEAN

**CDL steps up corporate youth engagement for Sustainability and Green Economy in ASEAN.**



*Youth teams presenting sustainability solutions to CDL's challenge statement at the SWITCH Youth Challenge Demo Day.*

7 AUGUST to 30 OCTOBER 2021 – CDL was invited to be a corporate advisor at the ASEAN Business Youth Association's (ABYA) flagship initiatives: the Leadership, Exploration and Progress (LEAPS) programme. This engagement included two phases with phase one comprising a 12-week programme, which engaged more than 150 youths across ASEAN who attended five webinars under the Entrepreneurship Exposure Series and skills-based workshops on Project Management and Go-to-Market Strategy.

CDL Chief Sustainability Officer Ms Esther An was invited as the Guest-of-Honour to officially kick off the programme on 7 August 2021. Five successful teams consisting forty youths were selected to proceed to phase two where they were guided by corporate partners, such as CDL, to solve challenge statements

featuring different sustainability themes: food security and resilience, liveable cities and impact investing.

The programme concluded with a demo day at the Singapore Week of Innovation and Technology (SWITCH) Youth Challenge on 30 October 2021, with two teams successfully presenting their sustainability solutions to challenge statements posed by CDL.

ASEAN is currently the fifth largest economy in the world with youths accounting for 61% of its total population; with at least 380 million under the age of 35. Pegged to be the fourth largest economy by 2030, bridging skill gaps and opportunity spaces between existing businesses and talents towards sustainability and green economy in ASEAN presents untapped business and partnership opportunities. •



## Making Sustainability Fashionable

As part of our Women4Green Impact Series, we launched “Sustainable Fashion 2.0: Greening Our Wardrobe”, an outreach initiative on responsible consumption and disposal.



Runway models with CDL Chief Sustainability Ms Esther An (third from right), Founder and CEO of The Fashion Pulpit Mr Raye Padit (foreground in white), and the fireside chat speakers, after cutting a ribbon made of upcycled materials to launch “Sustainable Fashion 2.0: Greening Our Wardrobe”.

20 NOVEMBER 2021 – In today’s world where online shopping and fast fashion have become the norm, *Sustainable Fashion 2.0: Greening Our Wardrobe* takes a closer peek at the environmental impact of consumer patterns and the global fashion industry. Encompassing four components: fashion runway, survey, talk show, and exhibition, this initiative will take place across both physical and digital platforms from November 2021 to March 2022.

In partnership with social enterprise The Fashion Pulpit, CDL launched *Sustainable Fashion 2.0: Greening Our Wardrobe*. Attended by 50 in-person guests at the Singapore Sustainability Academy, the hybrid event opened with a dynamic fireside chat moderated by culinary anthropologist Ms Nithiya Laila, featuring:

- Ms Esther An, CDL Chief Sustainability Officer;
- Ms Lauren Sorkin, Executive Director of Resilient Cities Network; and
- Mr Raye Padit, Founder and CEO of The Fashion Pulpit.

This was followed by an insightful sharing, moderated by Ms An, from various ambassadors on green consumerism in their own countries:

- British High Commissioner to Singapore Her Excellency Kara Owen;
- Ambassador of Denmark to Singapore and Brunei Her Excellency Sandra Jensen Landi;
- Ambassador of the Kingdom of the Netherlands Her Excellency Margriet Vonno; and
- New Zealand High Commissioner to Singapore Her Excellency Jo Tyndall.



Eco advocates showcasing their sustainable outfits.

The event concluded with a stunning fashion show, featuring models ranging from green advocates to children and our furry friends wearing outfits comprising upcycled materials by The Fashion Pulpit.

As part of the event, CDL also launched a public survey inviting participants to explore their own consumption habits, titled “Inside Our Wardrobe: An Experiential Wardrobe Exercise”. •

Note: The event adhered to prevailing COVID-19 Safe Management Measures. As part of our advocacy efforts, the event was broadcasted live for a virtual audience. Watch the recording [here](#).

## SINGAPORE SUSTAINABILITY ACADEMY: DYNAMIC HUB FOR THOUGHT LEADERSHIP, ADVOCACY & CAPACITY BUILDING CONTINUES VIRTUALLY

Building a sustainable future requires the collaboration of a larger ecosystem. The Singapore Sustainability Academy (SSA) was designed and built by CDL to be a hub for capacity building, thought leadership, and networking.

Despite COVID-19 restrictions, the SSA has continued to promote sustainable lifestyle practices through various virtual workshops. Under the Virtual SSA (VSSA) platform, it hosted a series of virtual and hybrid sustainability-related talks and sessions that were free and open to the public – providing the SSA with great opportunities to expand outreach beyond our shores. In Q4 2021, the SSA attracted close to 300 attendees.

As social distancing measures gradually ease, and where regulations permit, we look forward to welcoming back the community physically at SSA for events that promote and support the UN SDGs. •

### Virtual SSA HIGHLIGHTS: 1 October – 31 December 2021

#### VSSA 25:

#### Kids' Storytelling and Activities with Tembusu CSR

23 October 2021



In celebration of Children's Day, CDL partnered with Tembusu CSR on a fun-filled storytelling and activities session. Led by Tembusu CSR's educators, this virtual event featured a scavenger hunt, a song, a Kahoot! game, and an original story called "The Adventures of Spikey the Hedgehog: A Plastic Disaster". Through this interactive session, over 200 children and their families met Spikey and learned how to reduce plastic waste in their everyday lives. • [Watch the recording here on our YouTube channel](#)

## SSA HIGHLIGHTS: 1 October – 31 December 2021

### Launch of Sustainable Fashion 2.0: Greening Our Wardrobe

20 November 2021



*Fashion models pictured alongside UK, Denmark, the Netherlands and New Zealand ambassadors with The Fashion Pulpit Founder Mr Raye Padit and CDL Chief Sustainability Officer Ms Esther An cutting a ribbon made of upcycled materials to launch the event.*

CDL launched “Sustainable Fashion 2.0: Greening Our Wardrobe” in partnership with social enterprise The Fashion Pulpit, as part of our [Women4Green Impact Series](#) and outreach initiatives on responsible consumption and disposal. Attended by 50 in-person guests, the hybrid event featured a dynamic fireside chat, a chic upcycled fashion show, and insightful sharing from New Zealand High Commissioner to Singapore Her Excellency Jo Tyndall; Ambassador of the Kingdom of the Netherlands Her Excellency Margriet Vonno; Ambassador of Denmark to Singapore and Brunei Her Excellency Sandra Jensen Landi; British High Commissioner to Singapore Her Excellency Kara Owen on green consumerism in their own countries. As part of the event, CDL also launched a public survey inviting participants to explore their own consumption habits, titled “[Inside Our Wardrobe: An Experiential Wardrobe Exercise](#)”. • [Watch the recording here on our YouTube channel](#)



*CDL Chief Sustainability Officer Ms Esther An presenting on the topic “Joining the Race to Zero: Reflections on COP26” to members of the ULI Singapore Sustainability Product Council at the Singapore Sustainability Academy.*

### ULI Singapore Sustainability Product Council

7 December 2021

CDL partnered with ULI Singapore to hold the second ULI Sustainability Product Council Meeting at the SSA. Ms Esther An, CDL Chief Sustainability Officer and Co-Chair of the council shared more on the topic: “Joining the Race to Zero: Reflections on COP26”. Mr Chris Carroll, Arup Director, spoke on the topic: “Net Zero Buildings – Where Do We Stand?”. Mr Billy Grayson, ULI Executive Director for the Center for Sustainability and Economic Performance and Ms Marta Schantz, SVP of the ULI Greenprint Center for Building Performance closed off the meeting with a pre-recorded message on the topic: “ULI Greenprint Building the Momentum for Net Zero Carbon Operations Goal.” •



# THOUGHT LEADERSHIP SPEAKING ENGAGEMENTS IN Q4 2021



5 Oct | Responsible Asset Owners - Global Symposium

6 Oct | TiE Sustainability Summit

12 Oct | SMU Sustainable Innovation Class

19 Oct | Archifest, BIOPHOBIA to BIOPHILIA Webinar

21 Oct | MSCI Global Private Assets Conference

21 Oct | GRI-SM ASEAN Sustainability Summit

21 Oct | APEC 2021 LIVE with Business

25 Oct | BNP Paribas Sustainable Future Forum Corporate Access Day

26 Oct | GCNS Summit

26 Oct | UBS APAC ESG Corporate Day

26 Oct | Citi / CNBC Catalyst – CEO Forum

27 Oct | Singapore International Energy Week - Singapore-IEA Forum

28 Oct | Climate Governance Singapore Launch

29 Oct | AustCham Talks Sustainability

3 Nov | Cities: Possibilities 2021 - Net Zero Cities

3 Nov | RICS Smart Buildings Virtual Conference

6 Nov | COP26 - #Buildings Pavilion Live Morning Coffee Talks

8 Nov | COP26 – WBCSD and ARUP Event

8 Nov | SWITCH – Deep Tech Summit

10 Nov | COP26 - Destination Zero In with S&P Global

11 Nov | COP26 - Cities, Regions and Built Environment Action Event

11 Nov | MOE Geography Symposium

15 Nov | Women's Forum Global Meeting

16 Nov | AmCham Post COP26 Dialogue with DBS

17 Nov | UNEP's Sea of Solutions

18 Nov | Wall Street Journal Pro Sustainable Business Forum

18 Nov | SVCA/Dupont Webinar: Closing the Loop in ASEAN Circular Economy

18 Nov | GCNS Philippines - Annual Sustainability Summit: From Ambition to Action: Accelerating MSMEs Recovery through the 10-in-10 Business

19 Nov | Selangor ASEAN Business Forum

23 Nov | LKYSPP Senior Fellowship in Public Service (SFPS) Programme

24 Nov | ACCA's Annual Accounting for the Future Conference

24 Nov | FT-Nikkei Asia's Climate-Change Challenge

24 Nov | WGBC Middle East: Post COP26 Webinar

25 Nov | APREA Property Leaders Congress

25 Nov | SGX-Maybank ESG-themed Virtual Conference

25 Nov | ESSEC Alumni Talk

26 Nov | PropTech for Good: Asia Pacific, PropTech Summit 2021

29 Nov | BSC Committee Meeting

30 Nov | Thomas Reuters: Energy Transition APAC

1 Dec | ULI Webinar: Decarbonisation and Resilient Digital Series

1 Dec | JP Morgan ESG Forum

3 Dec | QED Changemaker Series

7 Dec | IR Magazine's Southeast Asia Forum 2021

9 Dec | Resilient Cities Network: Cities on the Frontline Speaker Series

10 Dec | CSR Asia SR Summit - Theme: Spicing up the G in ESG

14 Dec | Online workshop series to support SMEs in the Built Environment industry Workshop: "Why does sustainability matter in the Built Environment sector?"

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