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The “Heat, Health and Harmony with Nature” dialogue, hosted by CDL at the Singapore Sustainability Academy, brought together experts and industry leaders to discuss how cities can adapt to intensifying heat while safeguarding biodiversity.

Editor’s Note

The third quarter of 2025 has underscored both the urgency and momentum of global climate action. Around the world, the impacts of a warming planet are intensifying. China alone reported US\$30.5 billion in losses from floods, typhoons, and droughts this year.¹ Scientists warn that atmospheric CO₂ levels are rising at record rates, signalling that the Earth’s natural carbon sinks may be weakening.²

Despite these challenges, the world is seeing renewed resolve and progress. Clean tech investment has surged in 2025, surpassing last year’s total within nine months, led by China’s dynamic renewable and electric vehicle sectors.³ With 92.5% of new global electricity capacity now powered by renewables, the shift toward a low-carbon economy is accelerating.⁴ As UN Secretary-General António Guterres noted, those persisting with fossil fuel-centric policies are “missing the greatest economic opportunity of the 21st century.”

In this evolving landscape, CDL continues to play an active role in advancing climate awareness, innovation, and action. In July, the Singapore Sustainability Academy (SSA) hosted “Heat, Health and Harmony with Nature - Raising Awareness to Drive Action”, spotlighting the intersection of human well-being and environmental resilience. This was followed by “Glaciers to Forests: Turning Dreams into Action” in August, featuring

¹ [Reuters Sustainability - Climate-energy](#)

² [The Guardian - Environment](#)

³ [Bloomberg News 2025](#)

⁴ [Financial Times](#)

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renowned explorers Barney and Robert Swan, who inspired audiences to take tangible steps for climate and nature conservation.

In September, CDL was privileged to contribute to several panels during Impact Week 2025, sharing insights on integrating business strategy with sustainability goals. These platforms reinforced the value of collaboration and knowledge exchange in driving Singapore's sustainability progress.

As the world accelerates toward a low-carbon, nature-positive future, CDL remains steadfast in driving innovation, advocacy, and partnerships that turn ambition into action. The challenges ahead may be daunting, but our shared determination to build a more resilient and regenerative world remains unwavering.

Esther An

Editor

CDL Chief Sustainability Officer (CSO)

Quarterly Update of Sustainability Targets & Progress

Performance for Q3 2025

CDL FUTURE VALUE 2030 GOALS, TARGETS AND PROGRESS

Progress Tracking

- Meeting interim targets, maintain performance towards meeting 2030 targets
- Falling short of interim target for one year, review current practices
- Falling short of interim target for more than two years, review and revise targets (if necessary)

FUTURE VALUE 2030 GOALS	2030 TARGETS	INTERIM 2025 ANNUAL TARGETS ¹	FY2025 Q3 PERFORMANCE
<p>Goal 1: Building Sustainable Cities and Communities</p> 	Achieve Green Mark certification for 100% of CDL owned and/or managed buildings ²	≥ 90%	100% achieved
	Maintain 100% retail and office tenant participation in CDL Green Lease Partnership Programme	Achieve 100%	100% maintained
	Maintain high level of commitment to adopt innovations and technology of green buildings	Average of two innovation and technology applications per year	Data will be reported at the end of the year
	Maintain a high level of sustainability engagements and advocacy activities	Average of ≥ 36 engagements and advocacy initiatives and activities per quarter	Average of 95 engagement and advocacy initiatives and activities per quarter
<p>Goal 2: Reducing Environmental Impact</p> 	Achieve science-based target of reducing carbon emissions intensity by 63% from 2016 levels ³	30% reduction	28% reduction ⁴
	Corporate Office		Energy use intensity: 20% reduction
Reduce energy use intensity by 63% from 2016 levels	Energy use intensity: 14% reduction		

Asset Management (AM)⁵		
Reduce energy use intensity by 55.7% from 2016 levels	Energy use intensity: 29% reduction	 Energy use intensity: 23.3% reduction ⁴
Asset Management (AM) - Office & Industrial⁶		
Reduce water use intensity by 9.5% from 2016 levels ⁶	Water use intensity: 22.5% reduction	 Water use intensity: 31.1% reduction
Reduce waste intensity by 8% from 2016 levels ^{6,7}	Waste intensity: 8% reduction	 Waste intensity: 16.6% reduction
Asset Management (AM)- Retail⁶		
Reduce water use intensity by 10.8% from 2016 levels	Water use intensity: 37.4% reduction	 Water use intensity: 46.1% reduction
Reduce waste intensity by 5% from 2016 levels ⁷	Waste intensity: 3% reduction	 Waste intensity: 7.5% reduction
Property Development (PD)⁸		
Achieve an energy use intensity of 95 kWh/m²	Energy use intensity: ≤100 kWh/m²	 1 out of 1 TOP project met target
Achieve a water use intensity of 1.54 m³/m²	Water use intensity: ≤1.69 m³/m²	 1 out of 1 TOP project met target
Achieve a waste intensity of 40 kg/m² ⁷	Waste intensity: ≤ 45 kg/m²	 1 out of 1 TOP project target
Ensure 100% of appointed Suppliers ⁹ are certified by recognised EHS standards	100% of vendors appointed by AM; 100% of main contractors and ≥90% of key consultants appointed by PD	Data will be reported at the end of the year

	Reduce embodied carbon of building materials by 41% compared to 2016 baseline	25% reduction compared with 2016 baseline	Data will be reported at the end of the year
	Reduce absolute scope 3 GHG emissions from investments ¹⁰ by 58.8% by 2030 from a 2016 base year	39% reduction	Data will be reported at the end of the year
<p>Goal 3: Ensuring Fair, Safe and Inclusive Workplace</p>  	Maintain zero corruption and fraud incidents across CDL's core operations	Zero	○○● Zero corruption and fraud incident
	Maintain zero fatality across CDL's operations and direct suppliers in Singapore	Zero	○○● Zero fatality
	Maintain zero occupational disease across CDL's operations and direct suppliers in Singapore	Zero	○○● Zero occupational Disease
	Maintain a Major Injury Rate (Major IR)¹¹ of 10.0 across CDL's operations and direct suppliers in Singapore	≤ 13.1	○○● Zero Major IR
	Maintain a Minor Injury Rate (Minor IR)¹¹ of 460.0 across CDL's operations and direct suppliers in Singapore	≤ 516.6	○○● 164.8 Minor IR

Notes:

¹ The interim 2025 annual targets were reviewed in Apr 2025 and reflected in the table above.

² Calculated based on % of total gross floor area (aligned with BCA's calculation of green buildings).

³ Intensity figures were calculated based on per unit net lettable floor area.

⁴ Warmer-than-usual weather in 2025 has increased cooling needs, though energy-saving measures are being stepped up to offset the impact.

⁵ Starting from 2025, Asset Management's energy consumption target and performance is combined into a single value (previously split into Office & Industrial, and Retail separately) to be in alignment to the single carbon emissions intensity reduction targets.

⁶ Water use and waste intensities include water use and waste disposed of by CDL's Corporate Office.

⁷ Waste intensity figures are for non-recyclable waste.

⁸ For projects that obtained TOP status for the reporting year – Copen Grand. For 2025 onwards, energy, water and waste intensities' targets and performance will be measured on a Statistical Gross Floor Area (SGFA) basis. Interim 2025 annual targets set for energy, water and waste intensities will be applied to projects commencing in FY2025.

⁹ These refer to vendors engaged for proprietary equipment service and maintenance, facility management, security and cleaning service appointed by AM, and main contractors and key consultants (architects, civil and structural engineers, mechanical and electrical engineers) appointed by PD.

¹⁰ Investment refers to the Group's five key subsidiaries: CBM Pte Ltd, City Serviced Offices, Le Grove Serviced Residences, Tower Club Singapore, hotels owned and managed by M&C.

¹¹ Major and Minor IR refer to the number of major and minor workplace injuries per 100,000 persons employed, respectively. For the definition of Major and Minor IR, please refer to the [Ministry of Manpower's website](#).

ACCOMPLISHMENTS

Sustainability Accolades & Achievements

CDL recognised as Champion of Good by National Volunteer & Philanthropy Centre (NVPC)

The highest tier of recognition under the Company of Good recognition system



CDL's CSO, Ms Esther An receiving the Champion of Good Award at the Conference & Conferment Ceremony on 17 July 2025.

17 JULY 2025 - 393 organisations were recognised as a Company of Good by the NVPC, with 62 companies named as Champions of Good, including CDL. Champion of Good is the highest tier of recognition under the Company of Good recognition system, highlighting companies' commitment to corporate purpose and impact on the planet and people.

The Company of Good Recognition System assesses how companies integrate purpose across five key dimensions: people, society, governance, environment and economic. In total, companies contributed S\$357 million in cash, S\$73 million in in-kind donations, and 1.07 million volunteer hours.

CDL was recognised as a Champion of Good in 2017, 2018, 2020, 2022 and 2025.

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Sustainability Accolades & Achievements

CDL Recognised with 13th WSH Developer Award

Honouring the Group's unwavering commitment to workplace excellence and safety leadership



[Left] The Award was presented to CDL Group CEO Mr Sherman Kwek by Guest-of-Honour Mr Dinesh Vasu Dash, Minister of State for Manpower, and Culture, Community and Youth, at the WSH Awards 2025 dinner.

[Right] CDL dedicated this accolade to employees, partners, consultants, contractors, and workers for their shared commitment to a safe and sustainable future.



24 SEPTEMBER 2025 - The Workplace Safety and Health Council (WSHC) has awarded CDL the WSH Developer Award, marking the Group's 13th win and recognising its long-standing dedication to workplace excellence.

The recognition reflects the collaborative efforts of CDL's entire ecosystem, guided by three strategic pillars:

- Visible Leadership - CDL's leaders champion safety by engaging directly with workers and contractors, including through Gemba Walks, to foster trust and accountability.
- Empowerment through Knowledge - The Group invests in its workforce and partners, equipping them with the knowledge and skills to safeguard lives and promote well-being through seminars, trainings, and open dialogues.
- Collaboration for Impact - CDL partners with consultants, contractors, and stakeholders to cultivate a safety-first culture that goes beyond compliance and drives meaningful, lasting change.

As a pioneer WSH Advocate, CDL continues to strengthen its value chain partnerships and raise the standard of workplace safety and excellence across the industry. •

Sustainability Accolades & Achievements

CDL Celebrates Tenants' Energy-Saving Achievements at Inaugural City Green Tenant Bonus Awards

Recognising collective action and leadership in reducing energy consumption across CDL's commercial properties



The CGTB Awards Ceremony at Tower Club was graced by Minister of State for National Development and Trade & Industry, Mr Alvin Tan, and co-organised with the Singapore Green Building Council (SGBC).

20 AUGUST 2025 - CDL recognised 20 tenants who successfully achieved a 10% reduction in energy consumption over the past year at the inaugural City Green Tenant Bonus (CGTB) Programme Awards Ceremony. The programme, piloted in July 2024 at Republic Plaza, is the first-of-its-kind initiative by a developer offering rebates to tenants who reduce energy consumption. Participating tenants also receive tailored advisory guidance and best practice resources to help achieve meaningful savings.

Tenants learned about the Go25 Movement and Pledge and the upcoming Green Mark for Interiors scheme, as CDL celebrated their contributions to energy efficiency and sustainable practices.

Preliminary results were promising:

- Over 100 tenants participated
- 15% achieved the 10% energy reduction target, with many others approaching this milestone

Building on this momentum, CDL plans to expand the CGTB programme to other commercial properties, starting with Quayside Isle, to further advance decarbonisation efforts. •

Sustainability Accolades & Achievements

CDL Honoured as Green Mark 20th Anniversary Partner

Recognising three decades of leadership in greening Singapore's built environment



[Left] The accolade was presented at the SGBC Gala Dinner 2025, graced by Minister for National Development, Mr Hong Tat Chee, recognising CDL's three decades of leadership in sustainability.



[Right] Republic Plaza was commended as an outstanding Green Mark 20th Anniversary Building Project for its retrofitting, energy efficiency, and tenant engagement initiatives, including participation in the City Green Tenant Bonus programme.

11 JULY 2025 - In celebration of the 20th Anniversary of the Green Mark scheme, the Building and Construction Authority (BCA) and Singapore Green Building Council (SGBC) recognised outstanding building owners and projects for their commitment to environmental sustainability.

CDL was commended as one of the nine Green Mark 20th Anniversary Partners. Its flagship properties, Republic Plaza and City House, were also recognised as outstanding Green Mark 20th Anniversary Building Projects.

CDL Group CEO Mr Sherman Kwek said, "As a pioneer partner and adopter of the Green Mark scheme, CDL is honoured to have contributed to greening Singapore's built environment for three decades. Republic Plaza was among the first to receive Green Mark Gold in 2005, attaining Platinum in 2012 and Platinum Super Low Energy (SLE) status in 2023 through ongoing retrofitting and smart building systems.

"Beyond infrastructure upgrades, CDL actively engages tenants to adopt sustainable practices. Last July, the City Green Tenant Bonus programme at Republic Plaza achieved 100% participation, incentivising energy savings and reducing Scope 3 emissions.

"Today, CDL has 129 Green Mark certifications for developments and office interiors, with 39% at the highest Platinum and SLE tiers. With a target to achieve SLE certification for 80% of owned and managed buildings by 2030, CDL will continue investing in innovative solutions, transforming its value chain, and supporting Singapore's decarbonisation efforts."

The Group also thanked its builders, consultants, and partners for contributing to this greening journey and its long-term impact on Singapore's sustainable built environment. •

Driving Sustainability through Partnerships & Thought Leadership

Supporting Sustainability Journalism and Media's Role in Advancing the SDGs

Singapore Press Club Sustainability Journalism Award 2025



CDL's CSO, Ms Esther An, presenting the CDL Singapore Press Club Sustainability Journalism Award 2025 to The Straits Times, SPH Media's Correspondent, Ms Ang Qing, accompanied by Millennium Hotels and Resorts' Chief Operating Officer, Mr Saurabh Prakash.

16 JULY 2025 - CDL served as the title sponsor for the 2025 CDL-Singapore Press Club Sustainability Journalism Award for the fourth year. This continuity underscores CDL's enduring commitment to sustainability and its belief in the media's pivotal role in advancing climate awareness and inspiring collective action.

Through the award sponsorship, CDL has bolstered its goodwill within the media community, especially among journalists and emerging reporters who cover topics on climate and sustainability. The award honours journalists whose work has shaped public attitudes, influenced behaviour, and advanced policies aligned with the United Nations' 17 Sustainable Development Goals (SDGs).

This year's recipient, 28-year-old *The Straits Times* correspondent Ms Ang Qing, was celebrated for her environmental reporting and for co-creating *Green Trails*, a podcast that won Best Podcast at the Digital Media Awards Asia 2025. Reflecting on her work, Ms Ang Qing said: "These stories are often untold, not because they aren't important, but because it takes effort to get inaccessible sources to provide information. They also involve people... who lack the power to have their voices heard."

The Award was presented by CDL's CSO, Ms Esther An, who said: "Sustainability journalism plays a critical role in pushing businesses to do better in ensuring profit is not without purpose. As a pioneer in sustainability for almost 30 years, CDL remains committed to supporting the media in raising the awareness of climate change and its impact on the planet and people. More importantly, the media can drive action by bringing the public, private and people sectors together to transition towards a climate-resilient world." •

Driving Sustainability through Partnerships & Thought Leadership

Impact Week 2025: Turning Reporting into Real-World Regeneration

Championing Nature-Based Solutions and Decision-Useful Reporting



[Left] CDL's CSO, Ms Esther An, on the panel "From Disclosures to True Accountability: Bridging Reporting and Regeneration"

[Right] Ms An, sharing about building bold pathways from pilots to systemic shifts.

15 - 19 SEPTEMBER 2025 - CDL's CSO, Ms Esther An, took part in two high-impact dialogues on advancing a well-being economy, where she highlighted how nature-based solutions (NbS) and decision-useful reporting can transform ideas into city-scale impact.

As a panellist in "From Disclosures to True Accountability: Bridging Reporting and Regeneration" and "From Pilots to Systemic Shifts: Building Bold Pathways," Ms Esther An shared how CDL's Harmonised Reporting Framework integrates nature as a strategic priority.

A key takeaway was the role of reporting as a roadmap—moving beyond compliance to track tangible outcomes. As the first company in Singapore to publish a TNFD report (2024), CDL continues to prioritise NbS in the built environment and measure progress in terms of impact, not just activity.

She also emphasised the importance of people and place: urban greening, blue-green corridors, and ecological restoration not only address heat, flood, and biodiversity challenges but also enhance community well-being. When paired with transparent reporting and enabled through public-private-people partnerships, such initiatives can scale rapidly to drive systemic change. •

Catalysing Change within the Larger Ecosystem

Singapore Botanic Gardens' (SBG) 10th Anniversary of its UNESCO World Heritage Site Inscription

Celebrating a Decade of Heritage and SG60 through Community Stories



Guest-of-Honour, Minister Chee Hong Tat (centre, in red) was hosted by CDL's senior management and representatives from NParks at the CDL Green Gallery.

18 JULY 2025 - Minister for National Development, Mr Chee Hong Tat, visited the CDL Green Gallery for the launch of the Singapore Botanic Gardens' latest exhibition, "Planting Memories: SBG through the Eyes of the Community" .

CDL's CSO, Ms Esther An, led the Minister on a guided tour of the Gallery, sharing its history, sustainability features and the shared vision that underpins CDL's long-standing partnership with NParks. She was joined by CDL's Group General Manager, Mr Chia Ngiang Hong, and CDL's Head of Green Building, Decarbonisation & Safety, Mr Allen Ang.

The exhibition's SG60 showcase features a collection of evocative photographs by CDL's late Deputy Chairman, Mr Kwek Leng Joo, whose passion for nature and photography contributed to the Singapore Botanic Gardens' successful bid for inscription as a UNESCO World Heritage Site.

Since its inception in 2013, the CDL Green Gallery at the Singapore Botanic Gardens has stood as a testament to CDL's commitment to sustainability and biodiversity. The Gardens, a symbol of Singapore's City in Nature vision, continues to be a meaningful platform for CDL's collaboration with NParks in nurturing environmental awareness and appreciation among the community. •

Dynamic Hub for Capacity Building & Collaboration

Building a sustainable future requires the collaboration of a larger ecosystem. With support from six government agencies and 15 founding industry and NGO partners, the Singapore Sustainability Academy (SSA) and SSA Annex (SSAA) is a global hub for sustainability collaboration and capacity building. This first-of-its-kind zero-energy facility is dedicated to advancing the SDGs and climate action through hosting free events, workshops and sustainability-related talks that are open to the public. For the full list of events at SSA and SSAA, please visit our website at cdlsustainability.com/singapore-sustainability-academy/happenings.



[Left] Speakers and participants at the dialogue held at the SSA, to address escalating heat risks and biodiversity threats.

[Right] Experts in heat physiology, urban ecology, and nature-based climate solutions: Assoc Prof Jason Lee, Prof Veera Sekaran and AP Adrian Loo shared their insights and warning of inaction.

Heat, Health and Harmony with Nature - Raising Awareness to Drive Action vs Rising Heat & Threats

31 JULY 2025 - Heat is often described as the “silent killer” – the deadliest climate risk, responsible for an estimate of 489,000 deaths annually.⁵ To address this escalating challenge, CDL hosted a thought-provoking panel discussion at the SSA on tackling the twin crises of record-breaking tropical heat and accelerating biodiversity loss, through the lens of Singapore and Southeast Asia.

The session drew over 60 participants, including investors, bankers, senior executives from the public and private sectors, academia, and sustainability consultants. Three distinguished professors shared scientific and practical insights spanning heat physiology, urban ecology, and nature-based climate solutions.

Moderated by CDL’s CSO, Ms Esther An, the discussion aimed to set the trend and stimulate dialogue on emerging climate risks – particularly heat as a growing threat to human health, urban liveability, and economic productivity.

The dialogue underscored the urgent need to balance human well-being with environmental stewardship, emphasising nature-based approaches as key to adapting to rising temperatures while safeguarding biodiversity. Participants left with actionable insights on how cities can continue to thrive in harmony with nature despite the mounting pressures of climate change. •

⁵ <https://www.weforum.org/stories/2025/07/what-to-know-about-extreme-heat/>

Dynamic Hub for Capacity Building & Collaboration



Empowering the next generation through climate leadership, through an engaging discussion with Robert and Barney Swan.

Global Climate Leaders - From Glaciers to Forests: Turning Dreams into Action

1 AUGUST 2025 - CDL was proud to host renowned explorers and environmental advocates Robert Swan OBE and Barney Swan at the Singapore Sustainability Academy (SSA), sharing their journeys from the icy wilderness of Antarctica and the Arctic to Australia's ancient Daintree Rainforest. Over 60 attendees at SSA and 30 children at the CDL EcoTrain were inspired by their personal stories and mission to protect fragile ecosystems, emphasising youth empowerment and scalable solutions for environmental regeneration through initiatives such as the 2041 Foundation and ClimateForce.

The event featured a thought-provoking dialogue, moderated by CDL's CSO, Ms Esther An, with local changemakers and CDL E-Generation Challenge 2025 winners, The Wedge Asia, Ms Stephanie Dickson as well as filmmaker and LASALLE lecturer, Mr Ang Qing Sheng, highlighting conscious living, climate storytelling, and sustainable innovation.

Young participants also engaged in a hands-on workshop and meet-and-greet with Biogirl MJ, Man Jing Kong, at the CDL EcoTrain, learning from her first-hand Antarctic expedition experiences. The session concluded with a tree-planting ceremony at the CDL MicroForest, leaving a tangible ecological footprint and reinforcing CDL's ongoing commitment to climate action and environmental stewardship. •

[Bottom left] Robert and Barney Swan planting their saplings at the CDL MicroForest.

[Bottom right] Children at the EcoTrain with Biogirl MJ, alongside Robert and Barney Swan and CDL's CSO, Ms Esther An.





[Left] The Champion team, Team SDGeniuses presenting their final proposal to the panel of judges.

[Right] Panel of judges smiling for the camera after another inspiring and successful judging session.

CDL-GCNS Young SDG Leaders Award 2025 Final Judging Session

16 AUGUST 2025 - The 15th CDL-GCNS Young SDG Leaders Award Final Judging session spotlighted 10 finalist teams from various universities that gave impressive presentations on their proposed sustainability strategy and initiatives on their respective case companies: FoodServices, Cornstellar Venues, Paia @ CBRE, Schneider Electric, Ernst & Young, Bank of Singapore, AIA, AET Tankers, "K" Line Pte Ltd, and Ocean Purpose Project.

The panel of judges comprised CDL's CSO, Ms Esther An; UNGCNS' Director of Operations, Mr Raghu Reddiam; Stewardship Asia Centre's Head of Digital Strategy & Communications, Ms Bee Lin Ang; NYC's Chief Executive Officer, Mr David Chua; Global Green Connect and Global Green Economic Foundation's Founder and Chief Executive Officer, Ms Christina Lee; WTW's Managing Director, Mr Shai Ganu and Ministry of Sustainability and the Environment's Climate Mitigation Deputy Director, Mr William Liew.

Congratulations to the Champion Team: Team SDGeniuses from Ngee Ann Polytechnic; the first runner-up team: Team LFG from Dunman High School, and the second runner-up team: Team Kairos from NUS and SMU!

The prize presentation ceremony took place during the GCNS Summit on 8 October 2025 with Guest-of-Honour Minister Indraneel Rajah, Minister in the Prime Minister's Office, Second Minister for Finance and Second Minister for National Development. •



[Left] The judging panel with Alumni Category Champion Kimberlyn Chia (in red), fourth-place finalist Zac Chia, and their parents (far left).

[Right] Family Category Champion team - Harviresh, Harmithran, Meha and Raeha giving their inspiring storytelling presentation.

"We Love Our Planet" Storytelling Contest 2025 Final Judging Session

23 AUGUST 2025 - In celebration of World Environment Day 2025, CDL launched the 6th edition of CDL's "We Love Our Planet" Storytelling Contest. Themed "Save Our Forests!", this year's contest invited young changemakers to imagine and share stories on how they can protect the forests. From tales of resilience to calls for collective action, the finalists' inspiring stories showcase forests not just as natural resources, but as living treasures worth defending.

This year, the Contest received over 100 submissions, and the CDL team shortlisted finalists from each category - Family, Preschool, Lower Primary, Upper Primary, and Alumni - to take part in a final judging session at the Singapore Sustainability Academy and present their stories on the theme "Save Our Forests!"

The judging panel comprised CDL's CSO, Ms Esther An; NUS' Centre for Nature-based Climate Solutions, Professor Adrian Loo from; EB Impact's Executive Director, Mr Gerald Wong; Ministry of Sustainability and the Environment's Partnerships Director, Ms Mei Pin Phua as well as Just Keep Thinking's Co-Founders, Ms Man Jing Kong and Mr Raye Ng. •



The commencement of the YWLC flagship mentorship programme was a lively session where participants could get to know one another prior to the nine-month period, with a fireside chat with CDL's CSO, Ms Esther An, and Master of Science in Trauma Sciences, Master Certified Coach, Dr Jade Kua, moderated by Associate Director at Fortes LLC, Ms Celine Liow.

Young Women's Leadership Connection Mentorship (YWLC) Commencement

30 AUGUST 2025 - The Singapore Sustainability Academy (SSA) was delighted to host the commencement of the Young Women's Leadership Connection (YWLC) flagship mentorship programme. YWLC is a volunteer-run non-profit dedicated to empowering young women in Singapore through mentorship, leadership, and community impact. The morning featured a lively fireside chat with CDL's CSO Ms Esther An and Master of Science in Trauma Sciences, Master Certified Coach, Dr Jade Kua MCC, moderated by Associate Director at Fortes Law Limited Liability Company (LLC), Ms Celine Liow.

The YWLC Flagship Mentorship Programme offers selected YWLC members the privilege of being mentored by some of Singapore's most accomplished women leaders. Structured over a nine-month period, it provides opportunities for these high-potential young women to develop as leaders through the guidance and sharing of mentors. The mentorship programme aims to act as a platform for mentees and mentors to develop fulfilling, long-term relationships with one another, enhance learning and personal development of mentees through guidance from mentors as well as exclusive leadership development activities for mentees, and provide an avenue for mentees and mentors to make meaningful contributions to the community together. •

Dynamic Hub for Capacity Building & Collaboration



The session focused on scaling urban innovation for real-world impact, bringing together industry experts from diverse sectors to exchange knowledge, insights, and best practices.

Yes/Cities Roundtable

18 SEPTEMBER 2025 - CDL was honoured to host the Yes/Cities Roundtable at the SSA. Initiated by City Developments Limited in partnership with the United Nations Global Compact Network (UNGCNS), the Yes/Cities Global Initiative creates sustainable positive change by empowering local innovation ecosystems and to help cities thrive as places where people love to live and work.

With opening remarks by CDL's CSO Ms Esther An, the event brought together leaders from different sectors based in Singapore to learn more about the Yes/Cities Global Initiative from Ms Cristina Gómez Garcia-Reyes, Lead for Urban Innovation, Business Development, World Economic Forum. The Roundtable was moderated by Ms An to explore how place-based innovation can scale to solve city-specific challenges, and how Singapore's mature innovation ecosystem, strong public-private partnerships, and global connectivity are key to driving scalable, community-focused solutions. The event ended with a networking session followed by a tour of the SSA, and a visit to the CDL EcoTrain. •

Learning Journey for NUS Enterprise Summer Programme in Entrepreneurship



10 JULY 2025 - CDL hosted 40 students of the NUS Enterprise Summer Programme in Entrepreneurship at the SSA. The learning journey began with an insightful presentation by CDL's CSO, Ms Esther An, who shared the organisation's vision and commitment to sustainability. This was followed by guided mini tours to EcoTrain, MicroForest and City Square Mall, where students had the opportunity to observe real-world applications of sustainable practices.

MINDEF Learning Journey



18 JULY & 21 AUGUST 2025 - CDL welcomed Ministry of Defence (MINDEF) Headquarters' Human Resources (HR) staff for an advanced course on HR's role in sustainability at the SSA. CDL's CSO, Ms Esther An opened the session, followed by CDL's Head of HR, Vice President, Mr Alvin Tan's insights on embedding sustainability in HR practices. Participants engaged in a lively Q&A, networked with peers, completed assessments administered by MINDEF/TP and toured City Square Mall's sustainability showcases.

CDL Sustainability Learning Trip for Staff



18 JULY 2025 - Spearheaded by the CDL Sustainability department in collaboration with CDL's Green Building, Decarbonisation and Safety team, as well as City Square Mall, an experiential learning tour was organised to showcase CDL's integrated sustainability efforts. The initiative aimed to strengthen staff awareness and engagement, while deepening their understanding of CDL's sustainability leadership in practice. The tour included visits to City Square Mall, the SSA and the Annex, the CDL EcoTrain and the CDL MicroForest.

NTUC Learning Journey



20 AUGUST 2025 - To raise awareness on sustainability, NTUC staff joined CDL in a learning journey at City Square Mall. They explored interactive displays in the CDL EcoTrain and learnt about green building and environmental education, and visited FairPrice's most sustainable outlet to see sustainability in action. The session concluded with a fireside chat at the SSA featuring CDL's CSO, Ms Esther An; WWF's CEO, Mr Vivek Kumar, and Just Keep Thinking's Co-Founder, Biogirl MJ, Ms Man Jing Kong.

IES-INCA Technopreneur Dialogue 2025 - Riding the Waves of Technology Advancements



25 AUGUST 2025 - The SSA was honoured to host the Technopreneur Dialogue 2025 (third Edition) - graced by Senior Parliamentary Secretary for Manpower and Finance, Mr Shawn Huang, alongside inspiring technopreneurs who shared their journeys with candour and vision, during this milestone year as Singapore celebrates SG60.

Organised by IES-INCA and proudly supported by Singapore Global Network (SGN), the dialogue brought together founders, technopreneurs, students, and ecosystem partners for candid conversations on entrepreneurship, Deep Tech, and the future of innovation. Hosting this event at SSA, CDL's flagship zero-energy academy, underscores our commitment to advancing innovation, entrepreneurship, and partnerships in support of the UN SDGs.

CBM Vendors Day



26 SEPTEMBER 2025 - CBM Vendors Day was held at the SSA as an interaction session with CBM's significant partners and vendors for the purpose of initiatives sharing, relationship building, collaboration and networking. The event opened with a welcome address by CBM's CEO, Mr Roy Chiang, and the session included many informative sharing on various subject matters like vendor Workplace Safety and Health (WSH), Sustainable Finance for FM, the CDL Queen Bee Compact Programme and more from invited speakers from Oversea-Chinese Banking Corporation, Willowmore and Global Green Compact. The event concluded with a networking session for attendees to form connections and encourage future avenues of collaboration.

Gordon Institute of Business Science Executive MBA Immersion Visit



29 SEPTEMBER 2025 - CDL was honoured to host a group of Executive MBA students from the Gordon Institute of Business Science (of the University of Pretoria). The session opened with a presentation by CDL's CSO, Ms Esther An, who shared more about the organisation's vision and commitment to sustainability. This was followed by an immersive visit to the Singapore Sustainability Academy premises, as well as the CDL EcoTrain and MicroForest.

Speaking Engagements in Q3 2025

CDL believes in sharing its knowledge and contributing to the broader sustainability conversation. From speaking at conferences and school events, to supporting global initiatives and hosting learning journeys, CDL aims to raise awareness of environmental conservation, corporate governance and social responsibility across various platforms. Below are some key events CDL participated in this quarter:

8 July

NUS Sustainable Finance Forum Roundtable Discussion on "The Challenges and Opportunities in Sustainability Reporting"

10 July

NUS Enterprise Summer Programme: Empowering Change: Purpose-Driven Leadership in Societal Impact

15 July

NUS Enterprise Summer Programme: 'War stories & Wisdom lessons from Trailblazers'

22 August

Tan Tock Seng Hospital Learning Session on CDL's Sustainability Strategy

5 September

Asia Economic Forum 2025, Building Future-Ready Enterprises for Sustainable Growth

8 September

SG-AU-NZ GovTech Triologue Panel

10 September

APREA Roundtable Series: From ESG to Sustainability and Natural Capital

11 September

Christieara Youth Summit 2025, Ngee Ann Polytechnic

12 September

SID Directors Conference 2025

16 September

Leadership in Action: Embedding Sustainability Across the Built Environment by the European Chambers

17 September

Impact Week

22 September

MIT Solve Opening Plenary, Climate Week New York City

23 September

UNGC Leaders' Summit 2025

25 September

Asia & Oceania CSO Leadership Roundtable @ UNGA80

30 September

32nd Pan Pacific Congress of Real Estate Appraisers, Valuers and Counsellors