



*Standing strong together, CDL has contributed to initiatives in support of communities affected by COVID-19. (Left) Tenants at Republic Plaza receiving Vitamin C drinks in early 2020, as part of CDL’s CityDelights office community engagement initiative.*

Both COVID-19 and climate change are global crises that have devastating effects on our planet, communities, and economies around the world. The COVID-19 pandemic serves as a stark reminder of things that many of us take for granted – our environment, our health, our safety, and our freedom. COVID-19 has put the global population in a “time-out” mode to rethink and recalibrate our way of life, giving the world a breather from pollution, rapid globalisation, and unsustainable production and consumption.

With 10 years remaining, the world needs to step up on ambitious actions to realise the Sustainable Development Goals (SDGs) and climate pledges under the Paris Agreement by 2030. As such, there is an even greater urgency for businesses to collectively reduce their carbon footprint and actively accelerate climate action. Companies will have to rethink their priorities, take bold strides to [achieve UN Global Compact’s Business Ambition for 1.5°C](#), and build long-term economic resiliency. It has been proven that businesses with healthy balance sheets and sustainable business models stand a better chance to recover from environmental, financial, and social disruptions. Recent research by investment firms, such as BlackRock, Allianz and Invesco, has shown that portfolios focussed on climate change and sustainability have the potential to outperform non-sustainable counterparts and weather the storm during this year’s coronavirus-fuelled downturn.

A pioneer in ESG integration for the past 25 years, CDL has stressed the importance of integrating sustainability initiatives throughout our entire business operations to create long-term value for our stakeholders. In the face of these uncertain times, CDL shows solidarity by providing steadfast support to not only vulnerable communities, but also our tenants and the larger community.

**PERFORMANCE**

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**COMMUNICATION**

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**ACCOMPLISHMENTS**

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**SINGAPORE**

[SUSTAINABILITY ACADEMY SSA: Dynamic Sustainability Hub for Thought Leadership, Capacity Building & Advocacy | pg 13](#)

This quarter also saw the publication of our Integrated Sustainability Report 2020 and the redesign of the CDL Sustainability website. In addition, we were honoured to be the only Singapore company conferred multiple awards – for our Integrated Sustainability Report 2019 – at the 5<sup>th</sup> Asia Sustainability Reporting Awards, including gold for “Asia's Best Integrated Report Award”, the most prestigious award for sustainability reporting across the region. Amongst other notable events, this year marks the 10<sup>th</sup> anniversary of the CDL- GCNS Young SDG Leaders Award competition, underpinning CDL’s belief in the power of youths in driving positive change for a sustainable future.

To adapt to COVID-19 Circuit Breaker measures, we have taken Singapore Sustainability Academy (SSA) events online to continue promoting sustainable living with our partners. We have since worked with expert partners to roll out interactive virtual SSA workshops, such as a Sustainability Bingo with Green is the New Black founder Stephanie Dickson and a storytelling workshop by the National Library Board. We will share more of these events in the next quarterly report.

The current pandemic has amplified the importance of ESG in investors’ decision-making. There will be increased public scrutiny and renewed attention to the importance of sustainability and corporate transparency. Under challenging business conditions, CDL’s strong track record in ESG performance will enable us to forge ahead in the new climate economy, future-proofing our business and sustaining growth in the right manner.

**Esther An**  
**Chief Sustainability Officer**  
**Editor**

## QUARTERLY UPDATE OF SUSTAINABILITY TARGETS & PROGRESS

### PERFORMANCE

#### CDL FUTURE VALUE 2030 GOALS, TARGETS AND PROGRESS

##### Progress Tracking

-  Meeting interim targets, maintain performance towards meeting 2030 targets
-  Falling short of interim target for one year, review current practices
-  Falling short of interim target for more than two years, review and revise targets (if necessary)

FUTURE VALUE 2030 GOALS	2030 TARGETS	INTERIM 2020 ANNUAL TARGETS	FY2020 Q1 PERFORMANCE
<b>Goal 1: Building Sustainable Cities and Communities</b>  	Achieve Green Mark certification for <b>90%</b> of CDL owned and/or managed buildings <sup>1</sup>	≥ <b>85%</b>	 <b>85% achieved</b>
	Maintain <b>100%</b> tenant participation in CDL Green Lease Partnership Programme	Achieve <b>100%</b>	 <b>100% maintained</b>
	<b>Double</b> its commitment to adopt innovations and technology of green buildings	Average of two innovations or new technology adoptions per year	Data will be reported at end of the year.
	<b>Double</b> resources devoted to advocacy of sustainability practices, stakeholder engagement and capacity building	≥ <b>100</b> training programmes and events held in the SSA per year	 <b>25 events</b> comprising 8 trainings and 17 events

<p><b>Goal 2: Reducing Environmental Impact</b></p> 	<p>Achieve science-based target of reducing carbon emissions intensity by <b>59%</b> from 2007 levels<sup>2</sup></p>	<p><b>36%</b> reduction</p>	<p>○○● <b>40%</b> reduction</p>
	<p><b>Asset Management (AM) - Office &amp; Industrial<sup>2,4</sup>:</b></p> <p>Reduce energy use intensity by <b>45%</b> from 2007 levels</p> <p>Reduce water use intensity by <b>50%</b> from 2007 levels<sup>3</sup></p> <p>Reduce waste intensity by <b>16%</b> from 2016 levels<sup>3</sup></p>	<p>Energy use intensity: <b>37%</b> reduction</p> <p>Water use intensity: <b>46%</b> reduction</p> <p>Waste intensity: <b>14%</b> reduction</p>	<p>○○● Energy use intensity: <b>43%</b> reduction</p> <p>○○● Water use intensity: <b>39%</b> reduction</p> <p>(Note: Water intensity reduction for AM-Office &amp; Industrial did not meet the interim target due to increased washing during this COVID-19 period.)</p> <p>○○● Waste intensity: <b>5%</b> reduction</p> <p>(Note: Waste intensity reductions fell short of the interim target due to an increase in waste disposal during the Lunar New Year period.)</p>
	<p><b>Asset Management (AM)-Retail<sup>2</sup>:</b></p> <p>Reduce energy use intensity by <b>18%</b> from baseline year<sup>4</sup></p> <p>Reduce water use intensity by <b>9%</b> from baseline year<sup>4</sup></p> <p>Reduce waste intensity by <b>12%</b> from 2016 levels<sup>5</sup></p>	<p>Energy use intensity: <b>13%</b> reduction</p> <p>Water use intensity: <b>8%</b> reduction</p> <p>Waste intensity: <b>11%</b> reduction</p>	<p>○○● Energy use intensity: <b>19%</b> reduction</p> <p>○○● Water use intensity: <b>22%</b> reduction</p> <p>○○● Waste intensity: <b>4%</b> reduction</p> <p>(Note: Waste intensity reductions fell short of the interim target due to an increase in waste disposal during the Lunar New Year period.)</p>
	<p><b>Corporate Office:</b></p> <p>Reduce energy use intensity by <b>31%</b> from 2007 levels</p>	<p>Energy use intensity: <b>28%</b> reduction</p>	<p>○○● Energy use intensity: <b>34%</b> reduction</p>

	<b>Property Development (PD):</b> Achieve an energy use intensity of <b>95 kWh/m<sup>2</sup></b>  Achieve a water use intensity of <b>0.60 m<sup>3</sup>/m<sup>2</sup></b>  Achieve a waste intensity <sup>6</sup> of <b>30 kg/m<sup>2</sup></b>	Energy use intensity <sup>7</sup> : $\leq 105 \text{ kWh/m}^2$  Water use intensity <sup>7</sup> : $\leq 1.75 \text{ m}^3/\text{m}^2$  Waste intensity <sup>7</sup> : $\leq 50 \text{ kg/m}^2$	○○● Energy use intensity: <b>85 kWh/m<sup>2</sup></b>  ○○● Water use intensity: <b>0.77 m<sup>3</sup>/m<sup>2</sup></b>  ○○● Waste intensity: <b>24 kg/m<sup>2</sup></b>
	Ensure <b>100%</b> of appointed suppliers are certified by recognised EHS standards	$\geq 75\%$ of suppliers appointed by AM; 100% of main contractors and $\geq 75\%$ of consultants appointed by PD	Data will be reported at end of the year.
	Reduce embodied carbon of building materials by <b>24%</b> compared to their conventional equivalents	<b>7%</b> reduction for new projects awarded from 2018 onwards	Performance is on track to meet target. Data will be reported at end of 2021 <sup>8</sup> when projects obtain TOP.
<b>Goal 3: Ensuring Fair, Safe and Inclusive Workplace</b>   	Maintain <b>zero</b> corruption and fraud incidents across CDL's core operations	<b>Zero</b>	○○● <b>Zero</b> corruption and fraud incident
	Maintain <b>zero</b> fatality across CDL's operations and direct suppliers in Singapore	<b>Zero</b>	○○● <b>Zero</b> fatality
	Maintain <b>zero</b> occupational disease across CDL's operations and direct suppliers in Singapore	<b>Zero</b>	○○● <b>Zero</b> occupational disease
	Maintain a <b>Major Injury Rate (Major IR)<sup>9</sup> of 10.0</b>	$\leq 17.5$	○○● <b>Zero</b> Major IR
	Maintain a <b>Minor Injury Rate (Minor IR)<sup>9</sup> of 250</b>	$\leq 361$	○○● <b>Zero</b> Minor IR

Notes:

<sup>1</sup> Calculated based on % of total gross floor area (aligned with BCA's calculation of green buildings) instead of the previously used % of total number of buildings.

<sup>2</sup> Intensity figures have been calculated based on per unit net lettable floor area instead of the previously used per unit leased floor area.

<sup>3</sup> Water use and waste intensities include water use and waste disposed of by CDL Corporate Office.

<sup>4</sup> Determined by the year of completion or acquisition of the asset.

<sup>5</sup> Intensity figures have been normalised to traffic footfall.

<sup>6</sup> Waste intensity figures are for incinerated waste from our project sites.

<sup>7</sup> Interim targets are set every five years to take the different phases of projects' lifecycle into consideration.

<sup>8</sup> Based on the lifecycle of CDL's project developments, embodied carbon data for building materials is only available two or three years after a project has been awarded.

<sup>9</sup> Major and Minor Injury Rates (IR) will replace Accident Frequency Rate (AFR) as industry AFR figures are no longer published by the Ministry of Manpower (MOM). Major and Minor IR refer to the number of major and minor workplace injuries per 100,000 persons employed, respectively. Definitions of major and minor injuries can be found on [MOM's website](#).

## COMMUNICATION

### Raising the Bar for Sustainability Reporting

CDL announced the release of our Integrated Sustainability Report 2020, alongside the revamp of our various sustainability platforms.



13 APRIL 2020 – In line with our longstanding commitment to transparent ESG reporting and disclosure, CDL has launched the [Integrated Sustainability Report \(ISR\) 2020](#) and [revamped sustainability website](#).

Themed “*Changing the Climate. Changing the Future.*”, the digital sustainability report communicates CDL’s ESG performance and progress towards our ESG goals and targets set under the CDL Future Value 2030 Sustainability Blueprint. The report also highlights CDL’s sustainability strategy that is anchored on four pillars – Integration, Innovation, Investment, and Impact, as well as our concrete actions in accelerating green building, sustainability, and climate advocacy efforts.

In addition, the CDL Sustainability website has been revamped to reflect our proactive efforts and more urgent call for action to combat climate threats in raising the bar for ESG communication. CDL Sustainability has also launched our own [LinkedIn page](#) and refreshed the Sustainability Quarterly Report with a brand-new design and editorial focus.

As CDL embarks on a decade towards [achieving the 2030 global goals](#), the company will remain steadfast in keeping up with the changing times and committing to changing the climate to change the future. •

### Inspiring Action Towards A Low-Carbon Future

Open to CDL and our key subsidiaries, the CDL Sustainability Quiz 2020 aims to further enhance staff’s awareness and support of CDL’s sustainability and EHS practices and performance within the company.

10 MAY 2020 – Congratulations to our ten winners! Here are some of the best submitted comments on sustainable choices that we can make to help shape a better future. •

**Alfred Ng, Projects, CDL**

“I will be switching to a green (carbon neutral and solar energy) electricity plan for my household. In doing so, I hope my children will become more aware of the environmental challenges facing all of us.”

**Zhang Lihua, Group Finance, CDL**

“Reduce the use of hardcopy paper and go paperless. Encourage vendors to send electronic invoices and take up e-payment options. Telecommute instead of taking public transport/taxi/Grab from home to office. Reduce the use of plastic bags and takeaway containers. Bring reusable container and bio-friendly tote bag to pack lunch from food outlets.”

**Isaac Tan, ERM, CDL**

“Avoid buying clothing that consume a lot of water throughout its production process, e.g. not all cotton is grown in rain-fed area.”

# SUSTAINABILITY ACCOLADES & ACHIEVEMENTS

## ACCOMPLISHMENTS

### Successful ISO 14001 Recertification and ISO 45001 Certification

**Smooth completion of ISO 14001 recertification and ISO 45001 migration audits with zero non-conformity.**

31 MARCH 2020 – CDL has successfully completed the recertification of ISO 14001 on environmental management and certification audit of ISO 45001 on occupational health and safety, achieving zero non-conformity in the review.

A total of 13 CDL sites were audited over five days in late March, covering the operations of CDL Corporate Office, Project Management, and Asset Management. Based on the sites reviewed, the auditors were satisfied that CDL’s integrated EHS Management System has been maintained in accordance to the requirements of the Standards.

Our successful recertification of ISO 14001 and certification of ISO 45001 underlines CDL’s firm commitment to ESG excellence that is aligned with global best practices. •



### CDL Scores Multiple Accolades at the 5<sup>th</sup> Asia Sustainability Reporting Awards



**Only Singapore company to sweep multiple awards at the ceremony this year.**

29 APRIL 2020 – In recognition of our strong leadership in sustainability integration, ESG disclosures and commitment to creating long-term value for our stakeholders, CDL brought home three golds and one silver – for our Integrated Sustainability Report 2019 – at the 5<sup>th</sup> Asia Sustainability Reporting Awards (ASRA).

At the virtual ceremony, CDL bagged gold for “Asia's Best Integrated Report Award”, the most prestigious award for sustainability reporting across the region.

Other awards we picked up were gold for “Best Carbon Disclosure” and “Best Sustainability Report (Digital)” and silver for “Best Sustainability Report (Design)”.

ASRA is a non-profit initiative that recognises and honours sustainability reporting leaders in Asia. The 5<sup>th</sup> ASRA received 461 entries from 16 countries in Asia, and shortlisted 80 shortlisted companies from 13 countries competing in the finals across 19 award categories. •

# DRIVING SUSTAINABILITY THROUGH PARTNERSHIPS & THOUGHT LEADERSHIP

## ADVOCACY

### Standing Stronger Together: CDL's COVID-19 Community Initiatives

**In a show of solidarity, CDL has contributed to initiatives in support of vulnerable individuals, families and communities affected by COVID-19.**



*Representatives from Grand Millennium Beijing (left in black coat) and GoHigh Capital (right in brown coat) with the donated medical goods. (Photo by Hong Leong Group)*

10 MAY 2020 – The COVID-19 pandemic has triggered a global crisis, plunging the world into a state of flux, and resulting in grave uncertainties ahead. In these challenging times, supporting the community is vital, and giving back remains one of CDL's core tenets.

To support Singapore's social service agencies to continue delivering critical services to vulnerable individuals, families and communities during this difficult period, CDL, together with contributions from our entire Board and the Executive team, have made a S\$400,000 donation to The Invictus Fund administered by Singapore's Community Chest.

To help our workers at our development projects stay well, CDL further organised a dollar-for-dollar staff donation drive, successfully raising S\$88,000 in a week to procure necessities such as data cards, food and masks for our affected workers.

Our tenants are our valued partners and CDL will continue to engage them closely to support and sustain their businesses. To help them tide over this difficult period, CDL has committed over S\$30 million in rental relief and support for our tenants in Singapore and overseas. Tenants facing severe cash flow issues will be offered more flexibility in rental payments.

In terms of building wellness, we have increased ventilation, filtration, cleaning, and disinfection in our buildings and their common areas. In early 2020, prior to the circuit breaker and safe distancing measures, we also distributed, for over a month, immune-boosters and health protection essentials, such as Vitamin C drinks and hand sanitisers, to our tenants at Republic Plaza, Fuji Xerox Towers, City House and other CDL office buildings.

Within Southeast Asia, we have also stepped in to support hard-hit areas where we have established deep roots. This includes Phuket, the province with the highest number of confirmed cases in Thailand, where our employees at Jungceylon Shopping Mall in Patong donated 1,800 handmade face shields to local hospitals to help frontline workers cope with the pandemic.

At the early stages of the COVID-19 outbreak, our hospitality subsidiary, Millennium & Copthorne Hotels Limited (M&C) swiftly pushed out its global campaign “We Clean. We Care. We Welcome.”, with measures such as more rigorous cleaning and sanitisation of guest rooms and public areas, and temperature taking for staff and guests. Regular staff training to ensure proper hygiene practices and COVID-19 awareness were also put in place. Despite being heavily impacted by COVID-19, M&C has also rolled out support programmes to public health authorities, medical workers, and other frontline personnel in locations where it operates globally.

For instance, earlier this year, Grand Millennium Beijing partnered with businesses Silver Mountain Group, HKI Group and non-profit organisations Beijing Yu Sun Say Charity Foundation and GoHigh Capital to donate urgently needed medical supplies to 36 frontline hospitals and medical institutions in Hubei, Henan and Shandong provinces, Beijing, Tianjin and Hong Kong.

**“While the outlook for Singapore and our global economy can seem grim, we must continue to keep a strong and positive mindset. Standing together, we will get through this crisis and emerge stronger.”**

**- CDL Group CEO Mr Sherman Kwek**

The donation of these medical supplies led by Grand Millennium Beijing included 487,500 surgical gloves, 68,400 masks, 4,500 medical protective gowns, 1.5 tonnes of disinfectants, and 100 forehead thermometers.

As CDL Group CEO Mr Sherman Kwek said, “While the outlook for Singapore and our global economy can seem grim, we must continue to keep a strong and positive mindset. Standing together, we will get through this crisis and emerge stronger.” •

Visit CDL’s COVID-19 Community Initiatives [webpage](#) for details.



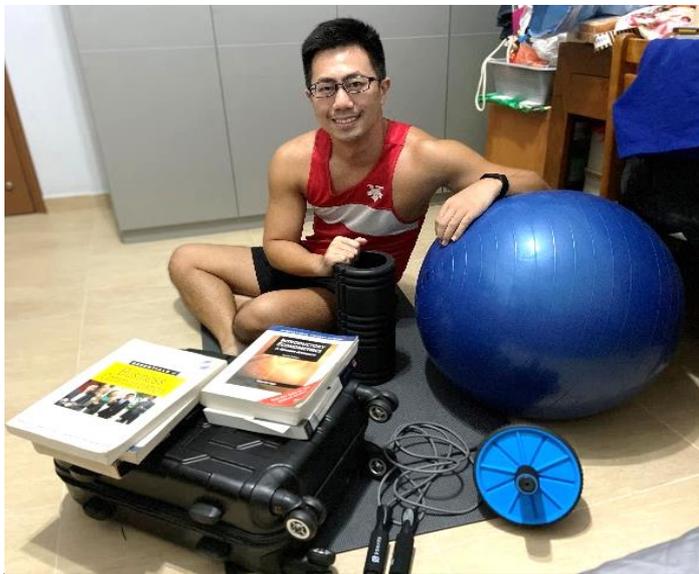
CDL raised S\$88,000 in our staff donation drive to purchase necessities for migrants workers at our development projects and management properties.



“We Clean. We Care. We Welcome.” – M&C’s global team has implemented rigorous cleaning and sanitisation initiatives, along with COVID-19 awareness programmes. Pictured here are employees of Grand Millennium Al Wahda hotel in Abu Dhabi. (Photo by Hong Leong Group)

## Working from Home & Making It Work

The Sustainability team caught up with several CDL colleagues to find out how they have been coping with the circuit breaker measures amidst the COVID-19 spike.



*Dominic Seow from CDL Corporate Communications with his exercise gear, including improved weights made up of a hand-carry luggage filled with books.*

7 APRIL 2020 - With a mandatory work-from-home policy and the extension of circuit breaker measures, Singapore, along with the rest of the world, has witnessed lifestyle changes at work, home, and play. As CDL staff acclimate to this new normal, staying active at home, participating in e-learning programmes to further develop knowledge and skills, and discovering alternative ways to maintain physical and mental health have become a priority for many.

Some have come up with innovative ways to emulate a gym environment. For instance, Dominic Seow from Corporate Communications has been exercising with a luggage bag filled with heavy books – adjusting the number of books based on the various muscle groups he is training.

Many have also upped their sustainable practices at home, incorporating behaviours such as reusing takeaway containers and only turning on the air conditioner when necessary. Melvin Tan from Innovation said that he has even installed a smart meter that tracks his energy usage patterns so that he can pinpoint areas to reduce energy wastage.

Along with protecting the environment, staff have also made significant strides in their relationships with family and friends. Realising the vital role that technology plays in our lives, especially during this period, people have started to video-call loved ones more often than they would see them otherwise. According to Wang Shengya from CDL China, “COVID-19 has made me realise that my family is the most important thing in my life.”

Others are also taking this opportunity to reflect on their lives. Said Miriam Low from Asset Management, “Often we lament how busy life is and wish to have more time. Now that we have to stay home... it is time to slow down. It is as if a reset button has been pressed. Now is the time to refresh, recharge and reconnect with family. Set goals and work towards it.”

With optimism, communities will eventually emerge more resilient and stronger than before. As Melvin said, “Rather than futile worry, we must, in typical Singaporean style, turn the crisis into an opportunity by making sure we upgrade our skills, sharpen our plans and be ready to ride the recovery. If all CDL staff do it, CDL can only be stronger. If all Singaporeans do it, Singapore can only be stronger.” •

**“Rather than futile worry, we must, in typical Singaporean style, turn the crisis into an opportunity by making sure we upgrade our skills, sharpen our plans and be ready to ride the recovery.”**

**- Melvin Tan, Innovation, CDL**

## ADVOCACY

# Envisioning a Greener Singapore Together

**Industry stakeholders gathered to share their vision for the future of Singapore's built environment.**



*Around 100 participants comprising students, climate activists, academics and corporates developed shared goals for Singapore's ongoing sustainability journey, charting the new direction needed for the next wave of green buildings.*

18 MARCH 2020 – Industry stakeholders in the built sector were invited to attend the “Singapore Green Building Masterplan (SGBMP) 2020 Engagement cum Visioning Exercise”. Jointly organised by the Building and Construction Authority (BCA) and the Singapore Green Building Council (SGBC), the exercise aimed to set the collective vision and key outcomes for the future of Singapore's green buildings.

Held at the BCA Academy prior to the heightening of COVID-19 measures, the event was packed with around 100 attendees from diverse backgrounds. Participants ranged from young students to climate champions, as well as academics and corporate staff from the private sector, including CDL.

With stringent distancing and hygiene measures in place, such as the separation of the conference room into two groups and hand sanitisers at every table, the event went on smoothly and safely.

The exercise kicked off with a welcome address from SGBC President Dr Ho Nyok Yong, followed by presentations from industry leaders such as CDL Chief Sustainability Officer (CSO) Ms Esther An, BCA Executive Director Mr Tai Lee Siang, SGBC Executive Director Ms Yvonne Soh, and BCA Director of Green Building Policy Department Ms Chia Yen Ling.

In CSO Esther's presentation titled, “A Developer's Perspective: Building Global Leadership through Sustainability Integration – CDL's Strategic Transformation to a Low-carbon Economy”, she shared CDL's sustainability journey as a business case. Esther focussed on CDL's effective ESG integration strategy and the four key pillars it is anchored on – Integration, Innovation, Investment, and Impact.

The workshop concluded with a Q&A session, featuring BCA Chief Executive Mr Hugh Lim, SGBC President Dr Ho, BuildSG Executive Director Mr Lee Siang Tai, climate champion and Singapore Management University Associate Professor Winston Chow, SGBC 1<sup>st</sup> Vice President Mr Tang Kok Thye, and young climate activist Mr Ho Xiang Tian. It was an insightful sharing session that touched upon many key ideas on green building in Singapore, including the ways in which the built sector is in a prime position to mitigate climate change.

The SGBMP 2020 also underscored the responsibility of different stakeholders in the built industry in achieving national goals towards a low-carbon future. Indeed, in the built sector, working collaboratively with shared goals is integral in combating climate change and meeting Singapore's emissions reduction commitments. •

## ADVOCACY

# Trash or Treat: The Food Waste Conversation Goes Mainstream

**Over 80 people attended the food waste minimisation forum initiated by CDL, featuring experts from across the 3P sectors, ahead of the launch of “2020: Singapore Food Story”.**



*Moderated by CDL Chief Sustainability Officer Ms Esther An (first on left), the forum featured expert speakers from across the public, private and people sectors, sharing their varied perspectives across the food waste management system and chain.*

16 JANUARY 2020 – In land-scarce Singapore, food waste is a complex conundrum. According to the National Environment Agency (NEA), 744,000 tonnes of food waste was generated in 2019, equivalent to the weight of 52,700 double-decker buses. This has increased by about 30% over the last decade. Yet Singapore imports 90% of its food, which amounts to about 2 million tonnes.

To kick start 2020, CDL organised a timely discussion on food waste minimisation, in support of Singapore’s Year Towards Zero Waste in 2019 and ahead of the launch of “2020: Singapore Food Story”, which later took place in February 2020.

Moderated by CDL Chief Sustainability Officer Ms Esther An, the forum featured expert speakers from across the

3P sectors, sharing their varied perspectives across the food waste management system and chain. The speakers were:

- Mr Ron Wong, Deputy Director of [Waste and Resource Management Department, NEA](#)
- Mr Nicholas Ng, Co-Founder of [The Food Bank Singapore](#)
- Ms Chitra Venkatesh, Head of Education and Network at [WWF-Singapore](#)
- Mr Tan Sze Hann, former Managing Director of [MINIWIZ](#)
- Mr Tyler Jong, Co-Founder of [TreeDots](#)
- Mr Max Yeo, Sales Manager at [Zero Waste Solution](#)

The forum attracted close to 100 participants, including students and representatives from the government sector, F&B companies, and sustainability-related NGOs. In the candid and robust discussions, there was a general consensus that although the government had been stepping up on efforts to address food waste in Singapore, tackling food waste required a systemic change with all hands on deck by all players.

While more could still be done by the government, other players such as businesses and the public could do their part to further reduce food waste. This should include downstream disposal (e.g. food waste redistribution, recycling, and composting) as well as upstream activities such as reducing over-purchase of food, and accepting “ugly” fruits and vegetables that are still edible. •

### ENGAGEMENT

# Youths Can Shape the World of Tomorrow

The CDL-GCNS Young SDG Leaders Award celebrates 10 years of nurturing young sustainability champions.



*More than 150 youths from various institutes of higher learning attended the briefing session held at the SSA on 1 Feb 2020. Besides hearing from CDL CSO Ms Esther An, 2019's champion team member, Lynette Lay, shared her positive experience in last year's competition, as well as winning tips with the eager participants. At the end of the session, a live lucky draw was conducted to select three early bird teams that signed up for the competition.*

6 MAY 2020 – This year marks the 10<sup>th</sup> anniversary of the [CDL-GCNS Young SDG Leaders Award](#) in nurturing young sustainability champions. An annual case competition for youths from 17 to 25 years old, this is one of the few and longstanding case competitions in Singapore that equips youths with the skills and know-how to integrate Sustainable Development Goals (SDGs) into business strategy and operations, while inspiring participating companies in Singapore to take concrete actions for the SDGs.

The top 10 finalist teams – selected out of 120 entries which proposals were based on CDL as a case study – were announced in the first week of May 2020. These 10 finalist teams were matched with 10 participating companies and were required to complete a three to

five-day work attachment with their assigned case company to learn first-hand about the challenges of implementing sustainability across complex operations and aligning it to the SDGs. *(Afternote: Due to COVID-19, the work attachment has been adapted to a digital format.)*

Following the completion of the work attachments, the finalist teams would submit their proposed sustainability strategies and solutions of their assigned companies to a judging panel, which would determine the top three winners of 2020 competition. The awards presentation would be held at the digital GCNS summit in end-2020, where the champion team would present their winning proposal to corporate-sustainability practitioners. •

# Singapore Sustainability Academy: Dynamic Sustainability Hub for Thought Leadership, Capacity Building and Advocacy



**SSA OUTREACH AT A GLANCE**  
(JUNE 2017 – DECEMBER 2019)

**370**  
events and trainings

**14,500+**  
attendees

Building a sustainable future requires the collaboration of a larger ecosystem. The Singapore Sustainability Academy (SSA) was designed and built by CDL to be a hub for capacity building, thought leadership, and networking. As the first ground-up initiative and zero-energy facility in Singapore dedicated to supporting the SDGs and climate action, the SSA was set up with the support of six government agencies, 15 founding industry partners and the Sustainable Energy Association of Singapore.

Today, it has become a hallmark of CDL’s commitment to the community and is recognised as Singapore’s leading knowledge and networking hub on sustainability and climate action. Due to its strong 3P outreach and influence, the SSA has been the preferred venue for the engagements of close to 100 partners. •

## SSA HIGHLIGHTS

Visit <https://tinyurl.com/SSAhappenings> for details.

**Singapore Youth Action Challenge – First Finale Session (Environment and Sustainability Track): Youths pitching ideas of their vision of Singapore in 2025 to a panel of leaders, influencers, and entrepreneurs.**

11 Jan 2020



**Study visit by Malaysia's Ministry of Works and Construction Industry Development Board to learn about CDL's green building strategy and implementations.**

13 Jan 2020

## SSA HIGHLIGHTS

Visit <https://tinyurl.com/SSAhappenings> for details.



The Royal Danish Embassy in Singapore organised a session on the importance and urgency of global partnerships and collective action in accelerating the achievement of the SDGs by 2030.

17 Jan 2020

Fishing for the Future 2020: Inaugural sustainable sports fishing event organised by the Marine Stewards Singapore.

19 Jan 2020



Visit by students enrolled in a module on green marketing by the Nanyang Business School, Nanyang Technological University (NTU).

3 Mar 2020

## SSA HIGHLIGHTS

Visit <https://tinyurl.com/SSAhappenings> for details.

In the final instalment of eco-social enterprise Secondsguru's "Zero Waste Bootcamp", participating teams presented their execution strategy, successes, challenges, and learnings in rolling out their action plans.

7 Mar 2020



## SPEAKING ENGAGEMENTS IN Q1 2020

13 Jan | Study Visit by Malaysia's Ministry of Works and Construction Industry Development Board

14 Jan | ACCA Women in Leadership Forum and Roundtable

5 Feb | APAC Sustainability Development Conference

26 Feb | Denmark Embassy – Green Infrastructure Roundtable

3 Mar | NTU Nanyang Business School Visit

18 Mar | SGBC-BCA Engagement & Visioning Exercise on Singapore Green Building Masterplan 2020

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