



HIGHLIGHTS

Performance

Quarterly Update of Sustainability Targets & Progress | Page 03

Accomplishments

Sustainability Accolades & Achievements | Page 06

Advocacy & Best Practices

Driving Sustainability through Partnerships & Thought Leadership | Page 09

Partnerships & Engagement

Catalysing Change within the Larger Ecosystem | Page 11

Singapore Sustainability Academy & Annex

Dynamic Hub for Capacity Building & Collaboration | Page 15



Titled the Second 'Melting Ice, Sinking Cities' Climate Exhibition - The Arctic Impact, CDL launched its fourth edition of the Climate Action Exhibition series, in partnership with the National Parks Board and Ocean Geographic. The exhibition was officially launched by Guest-of-Honour, Alvin Tan, Minister of State for National Development & Trade & Industry.

Editor's Note

The global conversation on sustainability is evolving. While geopolitics and artificial intelligence dominate headlines, a quieter but equally important shift is underway.

At the January 2026 World Economic Forum Annual Meeting, a central question emerged: how can we build prosperity within planetary boundaries? At the same time, transparency is gaining momentum. A recent Workiva report found that nearly half of companies are increasing openness around their sustainability efforts, signalling a move from commitment to accountability.¹

Yet the challenges remain stark. Climate risks are intensifying, while biodiversity loss continues to accelerate. These are not isolated issues, but interconnected pressures shaping economies, cities and communities. For the built environment sector, this presents both a responsibility and an opportunity to reimagine development in ways that are resilient, inclusive and regenerative.

At CDL, we see this moment as a call to move decisively from ambition to action. Our Integrated Sustainability Report 2026, themed Time for Impact, reflects this shift. It underscores the need to embed sustainability across the systems we influence—from natural ecosystems to built environments and communities. Increasingly, value creation depends on the strength of these interconnections.

This approach is reflected in our initiatives. One year on, the CDL MicroForest at City Square Mall continues to demonstrate the potential of nature-based solutions in dense urban settings, with preliminary data showing cooling effects of up to 5°C and encouraging signs of increased

¹ https://www.workiva.com/resources/data-pressures-mount-instability-continues?utm_campaign=endangerment-finding-showdown&utm_medium=referral&utm_source=www.sustainabilitysimplified.eco

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biodiversity. Its recent expansion further strengthens its role as a living laboratory for climate resilience and community engagement.

Complementing these efforts is the second instalment of Melting Ice, Sinking Cities, which brings the realities of Arctic warming closer to home. The exhibition highlights the interconnectedness of global climate systems and the shared responsibility required to address them.

As we move further into this decisive decade, CDL remains focused on translating strategy into meaningful impact. Anchored by our commitment to People, Planet and Profit, we will continue to advance solutions that support climate action, strengthen ecosystems, and enhance community well-being—contributing to a future where prosperity is achieved in balance with the planet.

Esther An

Editor

CDL Chief Sustainability Officer (CSO)



Quarterly Update of Sustainability Targets & Progress

Performance for Q1 2026






CDL FUTURE VALUE 2030 GOALS, TARGETS AND PROGRESS



Progress Tracking

- Meeting interim targets, maintain performance towards meeting 2030 targets
- Falling short of interim target for one year, review current practices
- Falling short of interim target for more than two years, review and revise targets (if necessary)

FUTURE VALUE 2030 GOALS	2030 TARGETS	INTERIM 2026 ANNUAL TARGETS ¹	FY2026 Q1 PERFORMANCE
<p>Goal 1: Building Sustainable Cities and Communities</p> 	Achieve Green Mark certification for 100% of CDL owned and/or managed buildings ²	≥ 90%	 100% achieved
	Maintain 100% retail and office tenant participation in CDL Green Lease Partnership Programme	Achieve 100%	 100% maintained
	Maintain high level of commitment to adopt innovations and technology of green buildings	Average of two innovation and technology applications per year	Data will be reported at the end of the year
	Maintain a high level of sustainability engagements and advocacy activities	Average of ≥ 36 engagements and advocacy initiatives and activities per quarter	 Average of 121 engagement and advocacy initiatives and activities per quarter
	Achieve science-based target of reducing carbon emissions intensity by 63% from 2016 levels ³	28% reduction	 30.2% reduction
<p>Goal 2: Reducing Environmental Impact</p> 	Corporate Office		
	Reduce energy use intensity by 63% from 2016 levels	Energy use intensity: 20% reduction	 Energy use intensity: 23.4% reduction

	Asset Management (AM)
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	Reduce energy use intensity by 55.7% from 2016 levels	Energy use intensity: 23.9% reduction	 Energy use intensity: 27.4% reduction
Asset Management (AM) - Office & Industrial⁴			
	Reduce water use intensity by 9.5% from 2016 levels ^{3,4}	Water use intensity: 30% reduction	 Water use intensity: 34.5% reduction
	Reduce waste intensity by 8% from 2016 levels ⁵	Waste intensity: 8.5% reduction	 Waste intensity: 14.7% reduction
Asset Management (AM)- Retail³			
	Reduce water use intensity by 10.8% from 2016 levels	Water use intensity: 37.3% reduction	 Water use intensity: 38.3% reduction ⁴
	Reduce waste intensity by 5% from 2016 levels ⁵	Waste intensity: 4% reduction	 Waste intensity: 3.6% reduction ⁶
Property Development (PD)⁷			
	Achieve an energy use intensity of 95 kWh/m²	Energy use intensity: ≤99 kWh/m²	Environmental performance will be reported upon obtaining TOP and confirmation of final intensity values for Projects.
	Achieve a water use intensity of 1.54 m³/m²	Water use intensity: ≤1.64 m³/m²	
	Achieve a waste intensity of 40 kg/m²⁵	Waste intensity: ≤ 44 kg/m²	
	Ensure 100% of appointed Suppliers ⁸ are certified by recognised EHS standards	100% of vendors appointed by AM; 100% of main contractors and ≥90% of key consultants appointed by PD	Data will be reported at the end of the year
	Reduce embodied carbon of building materials by 41% compared to 2016 baseline	28% reduction compared with 2016 baseline	Data will be reported at the end of the year

Goal 3: Ensuring Fair, Safe and Inclusive Workplace  	Maintain zero corruption and fraud incidents across CDL's core operations	Zero	○○● Zero corruption and fraud incident
	Maintain zero fatality across CDL's operations and direct suppliers in Singapore	Zero	○○● Zero fatality
	Maintain zero occupational disease across CDL's operations and direct suppliers in Singapore	Zero	○○● Zero Occupational Disease
	Maintain a Major Injury Rate (Major IR)⁹ of 10.0 across CDL's operations and direct suppliers in Singapore	≤ 13.1	○○● Zero Major IR
	Maintain a Minor Injury Rate (Minor IR)⁹ of 460.0 across CDL's operations and direct suppliers in Singapore	≤ 516.6	○○● Zero Minor IR

Notes:

¹ The 2030 targets and interim 2026 annual targets were reviewed in Apr 2026 and reflected in the table above.

² Calculated based on % of total gross floor area (aligned with BCA's calculation of green buildings).

³ Intensity figures were calculated based on per unit net lettable floor area.

⁴ Water use and waste intensities include water use and waste disposed of by CDL's Corporate Office.

⁵ Waste intensity figures are for non-recyclable waste.

⁶ Waste intensity was impacted by seasonal consumption during the festive period. Improvements from ongoing recycling and food waste management initiatives are expected to bring performance back in line with annual targets in the coming quarters.

⁷ For projects that obtained TOP status for the reporting year. From 2025 onwards, energy, water and waste intensities' targets and performance will be measured on a Statistical Gross Floor Area (SGFA) basis. Interim 2026 annual targets set for energy, water and waste intensities will be applied to projects commencing in FY2026.

⁸ These refer to vendors engaged for proprietary equipment service and maintenance, facility management, security and cleaning service appointed by Asset Management, and main contractors and key consultants (architects, civil and structural engineers, mechanical and electrical engineers) appointed by Property Development Division.

⁹ Major and Minor IR refer to the number of major and minor workplace injuries per 100,000 persons employed, respectively. For the definition of Major and Minor IR, please refer to the [Ministry of Manpower's website](#)

ACCOMPLISHMENTS

Sustainability Accolades & Achievements

Launch of CDL Integrated Sustainability Report (ISR) 2026

CDL's 19th report titled "Time for Impact: Future-proofing Planet, People and Prosperity"



CDL launched its 19th Integrated Sustainability Report, marking more than three decades of sustainable development.

31 MAR 2026 - CDL has released its 19th Integrated Sustainability Report (ISR) 2026, titled "Time for Impact: Future-Proofing Planet, People and Prosperity". The report highlights CDL's continued progress in decarbonisation, enhanced climate disclosures in progressive alignment with IFRS S1 and S2, and expanded efforts to accelerate nature-positive outcomes. It also reflects the Group's sustainability leadership since 1995 and its progress towards achieving its Environmental, Social and Governance (ESG) goals and targets under the CDL Future Value 2030 Sustainability Blueprint.

With the implementation of the IFRS S1 and S2 for STI constituents, CDL has taken further steps towards adopting the global sustainability reporting baseline. The Group undertook a rigorous assessment to identify and quantify its top three climate-related risks and opportunities, enhancing transparency and strengthening integration of climate considerations into strategic planning.

In December 2025, CDL completed its fourth climate change scenario study with an independent consultant, significantly enhancing the depth and breadth of its analysis. The study expanded its scope and geographical coverage to include Japan and assessed the Group's exposure to physical and transition risks across short, medium and long-term horizons from 2030 to 2050.

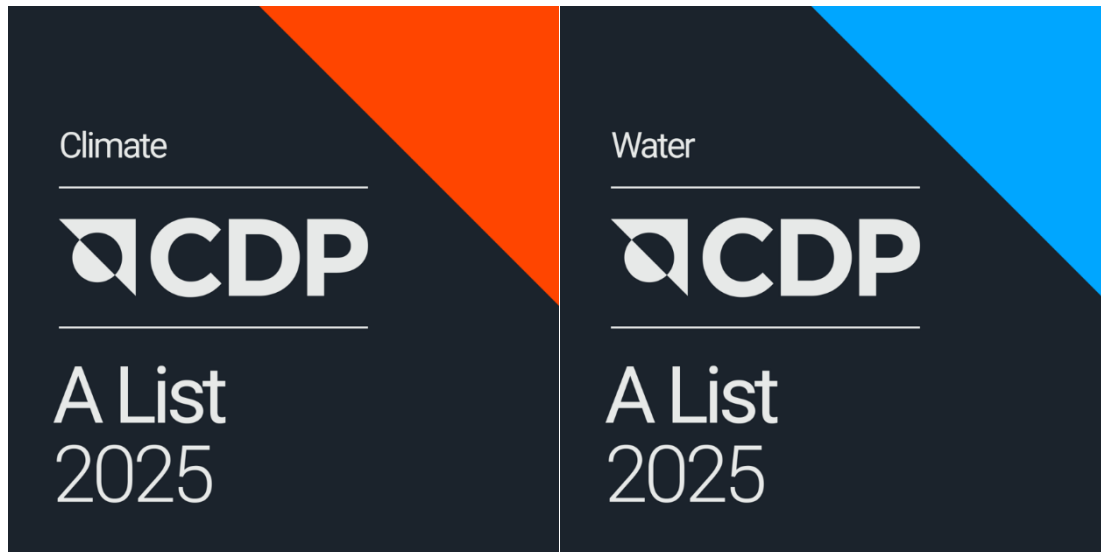
Amid rapid global biodiversity loss, CDL has intensified its commitment to nature preservation and regeneration, publishing its third Taskforce on Nature-related Financial Disclosures (TNFD) report within the ISR. Key advancements include expanding its asset coverage to 27 hotels and offices in the United Kingdom, a deeper dive into the Singapore and New Zealand portfolios, and the use of new nature-related tools and databases for reporting and analysis.

The CDL ISR 2026 can be found [here](#).•

Sustainability Accolades & Achievements

CDL Recognised on CDP A List 2025 for both Climate Change (eight years) and Water Security (seven years)

CDL remains the only company in Southeast Asia on CDP A List for the eighth consecutive year



CDL is the only Singapore company with double 'A' ratings for Climate Change (since 2018) and Water Security (since 2019).

9 JAN 2026 - CDL has once again been included in the 2025 CDP A List for its environmental leadership in climate change and water security initiatives. This marks its eighth consecutive year achieving an 'A' score for Climate Change and seventh consecutive year for Water Security. CDL remains the only company in Southeast Asia and Hong Kong on the CDP A List for Climate Change for eight consecutive years, and for Water Security for seven years, underscoring its enduring regional leadership in sustainability performance.

CDP's annual environmental disclosure and scoring process is internationally recognised as the gold benchmark for corporate environmental transparency. CDP holds the world's largest environmental database and, since 2000, has tracked, assessed and disclosed companies' climate data to manage climate and environmental risks. CDP scores are widely used to drive investment and procurement decisions towards a zero-carbon, sustainable and resilient economy.

In 2025, more than 640 Capital Markets Signatories - representing over a quarter of global institutional assets - requested companies to disclose their environmental data through CDP. Securing the A List for 2025 places CDL among the top 4% of companies assessed globally. •

ACCOMPLISHMENTS

Sustainability Accolades & Achievements

CDL is the First and Only Singapore Company on Global 100 Listing for 17 Consecutive Years - Ranked 69th in 2026

Maintains position in the Singapore's top real estate management and leasing company



CDL ranked 69th out of 8,231 companies globally, maintaining its position on the list for 17 consecutive years since 2010.

23 JAN 2026 - For its three-decade commitment to integrating corporate sustainability, climate action for resilience and long-term value creation, CDL has been recognised as one of the world's most sustainable real estate management and leasing companies. Securing the 69th spot on Corporate Knights' 2026 Global 100 Most Sustainable Corporations in the World, CDL is the first and only Singapore company to be included in the Global 100 listing for 17 consecutive years since 2010.

The annual ranking by Corporate Knights evaluates and ranks the world's largest publicly traded companies, focusing on the impact of a company's operations and its core products and services on people and the planet. This year, the rigorous assessment covered 8,231 companies with over US\$1 billion in revenue, assessing the impact of their core business based on Sustainable Revenue, Sustainable Investment and Sustainable Revenue Momentum, alongside minimum standards for ESG practices and responsible product exposure. •

Launch of the Second 'Melting Ice, Sinking Cities' Climate Exhibition - The Arctic Impact

Spotlighting the climate emergency and its implications for cities and communities



The exhibition launch was graced by Alvin Tan, Minister of State for National Development & Trade and Industry (fourth from left), who was joined by Dr Sylvia Earle (third from left).

From left to right: Michael Aw (Ocean Geographic Founder), Esther An (CDL's CSO), Sherman Kwek (CDL Group CEO) and Dr Yap Him Hoo, (NParks Deputy CEO).

5 FEB 2026 - City Developments Limited (CDL) has launched the fourth edition of the Climate Action Exhibition series, titled the Second 'Melting Ice, Sinking Cities' Climate Exhibition - The Arctic Impact, in partnership with the National Parks Board (NParks) and Ocean Geographic. Held at the CDL Green Gallery - Singapore's first net-zero public gallery located within the Singapore Botanic Gardens - the free exhibition will run till July 2026 and is open to the public. Building on the 2023 edition of the Antarctic Climate Expedition, this second instalment of the 'Melting Ice, Sinking Cities' series spotlights the High Arctic, one of the fastest-warming regions on Earth. By connecting rapid changes in the Arctic to their real effects on cities and communities, the exhibition highlights the urgent need for action on climate mitigation and adaptation, reinforcing that what occurs in the polar regions has consequences far beyond the ice.

The exhibition was officially launched by Guest-of-Honour, Alvin Tan, Minister of State for National Development & Trade and Industry. He was joined by Dr Sylvia Earle, a world-renowned marine biologist who led the Bears, Ice, Glaciers, Arctic Climate Expedition (BIG ACE) in June 2025, which documented the accelerating impacts of Arctic warming. The BIG ACE programme exemplifies Public Private-People (3P) partnership, uniting government agencies, corporate leaders, scientists, artists, educators, youth advocates and the wider community to turn climate awareness into collective action. •

Driving Sustainability through Partnerships & Thought Leadership

“Heat, Habitat & Hope - CDL MicroForest in Action”

CDL and partners mark first anniversary of CDL MicroForest with first-year data supporting “Cooling Through Greening” and launch of expansion at City Green



First-year findings from the CDL MicroForest underscore the growing interest in “cooling through greening” as a viable approach to enhancing urban resilience. Group Photo with partners at the MicroForest (from left to right): Associate Professor Jason Lee, Professor Veera Sekaran, Esther An, Lim Tuang Liang, Kong Manjing, Associate Professor Adrian Loo.

20 MAR 2026 - CDL celebrated one year of the CDL MicroForest, the first research-driven regenerative tropical microforest in a retail mall located in Singapore's high-density city centre. Launched in March 2025, the 2,800 square feet (sq ft) CDL MicroForest was collaboratively developed with experts from the National University of Singapore (NUS) and supported by the National Parks Board (NParks) as a living laboratory to study nature-based solutions for urban heat mitigation and biodiversity enhancement.

One year on, early findings from data collected over the past year indicate that the CDL MicroForest has recorded cooler temperatures by up to 5°C compared to the surrounding roadside areas. Data also found that areas within 1 to 2 metres of the microforest edge recorded temperatures up to 1°C to 4°C lower than urban surfaces further away, a promising finding that warrants further investigation into potential localised cooling beyond the forest boundary. Acoustic observations also recorded higher bird call activity within the microforest compared to surrounding areas, suggesting that the site may already be providing ecological value for urban wildlife.

As cities warm and nature loss accelerates globally, the CDL MicroForest stands as a pioneering example of mission-driven climate innovation in action. Building on its initial success, the inaugural CDL MicroForest has now been expanded by an additional 2,800 sq ft under the City Square Mall Asset Enhancement Initiative (AEI), doubling its footprint to 5,600 sq ft, which will amplify cooling effects, ecological benefits and research opportunities. •

Catalysing Change within the Larger Ecosystem

Melting Ice. Sinking Cities - Youth Engagement event with Legendary Dr Sylvia Earle and BIG ACE get-together

Cultivating the next generation of changemakers



Dr Sylvia Earle addressed youths and the community at the Singapore Sustainability Academy in an engaging event featuring the findings of the BIG ACE expedition.

4 FEB 2026 - Legendary marine biologist Dr Sylvia Earle addressed youths and the community at the Singapore Sustainability Academy, sharing the importance of the ocean and polar regions and reminding us why they matter so deeply to our planet's future. The session was a prelude to the opening of the Second "Melting Ice, Sinking Cities - The Arctic Impact" Climate Action Exhibition at the CDL Green Gallery on the following day - both of which built on the findings of the 2025 Bears Ice Glaciers Arctic Climate Expedition (BIG ACE).

The session was opened by a welcome address by CDL's CSO, Esther An. This was then followed by the highlight of the session - a sharing by Dr Sylvia Earle herself. The session also featured presentations by Michael Aw, founder of Ocean Geographic, and Dr Ulyana Peña, as well as a youth panel of ACE Youth Delegates featuring: Man Jing Kong, Co-founder of Just Keep Thinking; Taylor Griffith, multi-disciplinary artist and ocean photographer ;Melissa Tan, climate action advocate and TV host; Edward Bennett and Angeline Levar, youth ambassadors of the BIG ACE expedition. Finally, members of the BIG ACE Expedition shared their experiences in the Arctic. •

Catalysing Change within the Larger Ecosystem

AlterCOP30 Post-COP Dialogue Closing Event: "The Road to COP 31: So What Now?"

Charting the path forward after COP30



Dr Janil Puthucheary, Senior Minister of State for Education & Sustainability and the Environment, joined a panel discussion with CDL's CSO; Samantha Thian, Deputy Head of Operations WGII, Technical Support Unit, IPCC; Man Jing Kong, Founder, Just Keep Thinking.

20 JAN 2026 - CDL participated in the AlterCOP30 Post-COP Dialogue closing event, which convened policymakers, industry leaders, and youth representatives to reflect on outcomes from COP30 and discuss priorities for climate action in the Asia-Pacific region. CDL's CSO, Esther An, was among the panel speakers contributing industry perspectives to the discussion.

The dialogue underscored a growing shift from climate ambition to implementation, with participants highlighting that the key challenges now lie in addressing the cost of capital and mitigating perceived investment risks, particularly as climate impacts intensify across Southeast Asia. Speakers emphasised that Conferences of the Parties (COP) should be viewed as milestones within a broader, ongoing process, with meaningful progress occurring in the periods between summits. Initiatives such as the inaugural ASEAN Pavilion and youth-led engagements were cited as positive developments in enhancing regional collaboration and accessibility.

Singapore's role as a credible and trusted convener of climate dialogue was also highlighted. Its science-based approach and long-term planning—spanning coastal protection, flood management, heat resilience, and resource security, alongside nature-based solutions - were recognised as examples of how multilateral cooperation can be translated into practical action.

Looking ahead, participants noted the significance of the upcoming COP31, which will be jointly led by Australia and a partner country. This dual-country presidency is expected to provide a platform for the Asia-Pacific region, particularly Small Island Developing States, to further elevate their priorities within the global climate agenda.

The session reflected a strong emphasis on cross-sector collaboration and sustained engagement, with youth recognised as key contributors in bridging global climate processes with local action. •

Catalysing Change within the Larger Ecosystem

Celebrating International Women's Day 2026

Featuring Susan Chong, a pioneering entrepreneur with sustainability DNA



Susan Chong, founder of Greenphyto Pte Ltd had an inspiring and insightful sharing at the SSA.

6 MAR 2026 - In celebration of International Women's Day 2026, the SSA was proud to host an inspiring dialogue with Susan Chong - founder of Greenphyto Pte Ltd and Greenpac, focusing on the themes of building businesses with purpose, and striving to empower women in green spaces.

Singapore currently imports more than 90% of its food, making food security a vital national concern. In response, the government has refreshed its national food strategy – moving away from the earlier "30 by 30" aspiration and introducing new production targets for 2035: 20% of local consumption from fibre (leafy and fruited vegetables, bean sprouts, mushrooms); and 30% of local consumption from protein (eggs and seafood).

Susan Chong aims to drive sustainable urban farming solutions to help grow fresh produce locally in a land-scarce city like Singapore. She is the driving force behind the world's tallest vertical farm - a 23.3-metre, AI-enabled agricultural breakthrough capable of producing 2,000 tonnes of leafy greens each year. With yields up to 45 times higher than traditional farming, her innovation is helping to power Singapore's new food security targets.

The session was opened with welcoming remarks by CDL's CSO, Esther An. The session proceeded with a fireside chat which explored Susan's experiences in founding sustainable businesses - Greenpac and Greenphyto - as well as the challenges of doing so. Her story of building a sustainable business that positively impacts both people and the planet resonated with the theme for International Women's Day 2026, "Give to Gain". •

Catalysing Change within the Larger Ecosystem

CDL-GCNS Young SDG Leaders Award Competition Briefing 2026

Continuing to educate and empower youths through CDL's annual case competition



This year's competition briefing welcomed over 250 students from various institutions of higher learning.

14 MAR 2026 - Launched in 2011, the CDL-UNGCNS Young SDG Leaders Award is an annual case competition for youths to champion the SDGs and ideate innovative business solutions for a more sustainable planet.

Jointly organised by CDL and UNGCNS and supported by the Ministry of Sustainability and the Environment, the competition briefing featured: Esther An, CDL's CSO who shared on CDL's business case; Petrina Leo, Deputy Director (Climate Adaptation) of the Energy and Climate Policy Division from the Ministry of Sustainability and the Environment, who shared about climate adaptation in Singapore; the 2025 Champion Team, SDGeniuses, who shared tips and advice on scoring well; and David Fogarty, GCNS' Executive Director, who shared more information on the competition.

Through this annual Award, CDL aims to foster stronger partnerships among businesses, young people, and diverse sectors to inspire creative solutions that drive climate action forward. •

Catalysing Change from Within

Discovering 'Green' at CDL's Staff Learning Trip

CDL's learning journey to Siloso Beach Resort



CDL staff visiting the various sustainability initiatives within the resort.

17 MAR 2026 - As part of CDL's ongoing commitment to sustainability capability building, a staff learning trip was organised to Siloso Beach Resort to provide employees with the opportunity to observe environmentally sensitive development practices within a hospitality setting.

Nestled within Sentosa's natural landscape, the resort adopts a nature-centric design that integrates it into the surrounding environment. During the visit, staff learnt how the development was planned around existing flora and fauna with buildings elevated to minimise land disturbance and support the preservation of native trees. The use of green roofs reduces heat gain and supports the integration of built structures with natural terrain.

CDL staff also gained insights into passive design strategies such as natural ventilation and daylighting which help to reduce energy demand. The incorporation of biodiversity-friendly landscaping and initiatives further illustrates how developments can be designed with consideration for surrounding ecosystems.

This quarter's staff learning journey provided staff with practical exposure to nature-based and low-impact design approaches, while supporting CDL's efforts to integrate nature-based and heat mitigation solutions into its developments and asset management practices. •

Dynamic Hub for Capacity Building & Collaboration

Building a sustainable future requires the collaboration of a larger ecosystem. With support from six government agencies and 15 founding industry and NGO partners, the Singapore Sustainability Academy (SSA) and SSA Annex is a global hub for sustainability collaboration and capacity building. This first-of-its-kind zero-energy facility is dedicated to advancing the SDGs and climate action through hosting free events, workshops and sustainability-related talks that are open to the public. For the full list of events at SSA and SSA Annex, please visit our website at cdlsustainability.com/singapore-sustainability-academy/happenings.



The event fostered dialogue amongst community leaders and was graced by MPs Poh Li San, Hany Soh and David Hoe.

People's Action Party - Sustainable Living: Creating a Zero Waste & Circular Economy

15 JAN 2026 - A Sustainable Living Workshop was successfully convened at the Singapore Sustainability Academy. The facilitated session provided a focus group discussion for participants to share insights and collaboratively explore practical strategies for waste reduction, energy conservation, and adopting an eco-friendly lifestyle. The event kicked off with an Opening Address by Climate Action Group Co-Chairperson Poh Li San, followed by a Welcome Address by CDL's CSO Esther An before the breakout discussions. Through the session, the groups advocated for a systemic transformation towards a circular and sustainable economy in Singapore, centred on reducing consumption and waste at the root source. •

Dynamic Hub for Capacity Building & Collaboration



[Top photo] Panel session featuring speakers Major General T.A. Morehen, Director-General, International Security Policy; Dr Suzanne Lalone, International Law Professor, University of Montreal; Professor Robert Beckman, Head of Centre for International Law's Ocean Law and Policy program; and H.E. Jakob Brix Tange, Ambassador of Denmark to Singapore. [Bottom row, from left to right] H.E. Jakob Brix Tange sharing on "Arctic Council Chairship 2025-2027" and CDL'S CSO, Esther An, giving the opening remarks.

The New Arctic - Routes, Risks, Rivalries

21 JAN 2026 - Organised by the High Commission of Canada in Singapore, the event convened approximately 100 diplomats, academics, defence experts, and students to examine the evolving significance of the Arctic region. The session opened with remarks by Guest of Honour Sam Tan, followed by welcome remarks from CDL's CSO, Esther An.

The programme featured expert presentations on topics regarding Arctic geopolitics, defence, governance of Arctic waters and Indigenous communities, as well as the implications of emerging shipping routes such as the Northern Sea Route for global trade. Speakers also highlighted Denmark's upcoming Arctic Council Chairship and insights from recent Arctic research expeditions.

Discussions underscored the Arctic's growing global relevance, particularly in relation to climate change, sea level rise, maritime security, and international law under the United Nations Convention on the Law of the Sea. For Singapore, these developments were noted as strategically significant given its position as a trading and maritime hub, reinforcing the importance of continued engagement in Arctic and multilateral climate-related discourse. •



The Eco-Schools Awards celebrates the achievements and efforts of schools in their greening journey.

WWF Eco-Schools Awards Ceremony

6 FEB 2026 - The WWF Eco-School Awards Ceremony, held at the SSA, celebrated the contributions of schools, educators, and students participating in the Eco-Schools Programme. Winners were recognised across three prestigious award tiers – Bronze, Silver, and Green Flag.

This event recognised their remarkable sustainability initiatives and environmental education efforts, both within their schools and in the broader community, as part of their ongoing journey towards greater sustainability. •

Dynamic Hub for Capacity Building & Collaboration



Group picture with the attendees of the workshop (from third from left to right: Ismail Weiliang, MP Poh Li San, Esther An; second from right: Shaun Kang)

NUS ESSEC Envirolink Workshop

7 MAR 2026 - The Envirolink Workshop is an interactive platform that brings together students, academics, and industry professionals to explore pressing environmental challenges and innovative solutions. Designed to foster collaboration and knowledge exchange, the workshop provided participants with insights into current environmental issues such as water sustainability, climate resilience, waste management, and green technologies.

A key objective of the Envirolink Workshop is to bridge the gap between academia and industry. By connecting students with professionals, the workshop encourages meaningful conversations about career pathways, emerging technologies, and the evolving demands of the environmental sector. The session was opened with welcoming remarks from CDL's CSO Esther An, with Member of Parliament Poh Li San, Shaun Kang (from the National University of Singapore) and Ismail Weiliang (Climate Resilience Consultant, Haskoning) as the panelist for the day. Through engaging talks, panel discussions, and hands-on activities, participants gained exposure to real-world applications of environmental engineering and sustainability practices. •

Dynamic Hub for Capacity Building & Collaboration



[Left] Group picture of Christine Amour-Levar; CDL's CSO Esther An; Executive Director of Zero Waste SG, Lionel Dorai and Prof. Charles Lee.

[Right] Participants picking out plastics from a pile of mock "waste"

Zero Waste Academy Launch

28 MAR 2026 - The Singapore Sustainability Academy hosted the launch of the Zero Waste Academy - the education arm of Zero Waste SG, dedicated to advancing circularity education and waste literacy in Singapore. The Academy aims to empower educators, community leaders and organisations with the knowledge and tools needed to drive meaningful change in how we consume, reuse and manage resources. The event was hosted in conjunction with the International Day of Zero Waste.

CDL's CSO, Esther An, was the Guest-of-Honour for the day - giving opening remarks as well as launching their Environmental Participatory Artwork at the premises. This event served as an inspiring opening for Zero Waste SG's newest initiative, encouraging attendees to reflect on single-use disposable waste issues. •

Youth Expedition Project Leaders' Training Course



10 JAN 2026 - This programme - organised by Field Experience Pte Ltd - aims to foster team learning and collaborative partnerships in youth. The participants were treated to an experiential learning experience to encourage active citizenry in addressing social or environmental issues aligned with the UN SDGs. Attendees also engaged in interactive and collaborative activities during the session to translate their thoughts into meaningful environmental and social impact.

Uplifters Appreciation Ceremony



11 JAN 2026 - The Uplifters' Appreciation Ceremony was a heartwarming annual event celebrating the dedication and achievements of volunteer Team Leaders and Mentors – migrant domestic workers who supported their peers through online education programmes. The event brought together around 140 to 150 participants, including volunteers, staff, and invited funders, for an afternoon of recognition, connection, and inspiration. The ceremony

highlighted the impact of their community-led model, where alumni volunteers play a vital role in empowering others.

Inter-University Environmental Coalition - New Year, Nuclear!



17 JAN 2026 - This event aimed to spark public interest and encourage informed, balanced discussion on the potential role of nuclear power in Singapore's low-carbon energy transition. The programme featured a series of engaging TED-style presentations that explored the economic, social, environmental, and policy dimensions of nuclear energy. This was followed by an expert panel discussion, bringing together nuclear research specialists and government representatives to share insights, address public concerns, and discuss Singapore's evolving energy landscape.

Zero Waste SG Appreciation Tea Party



18 JAN 2026 - The event recognised the continued support and contributions of Zero Waste SG's partners, supporters, and volunteers, and helped to foster meaningful connections among attendees. Aligned with Zero Waste SG's values, it was planned as a 'zero waste' event where sustainable practices were

incorporated throughout as much as possible. These included mindful food planning to minimise food waste, Bring-Your-Own initiatives and waste reduction games to show that a 'zero waste' event is not impossible, and encourage participants to continue their journey in building sustainable lifestyles.

GCNS - Carbon Accounting and Greenhouse Gas (GHG) Management Course



22 JAN 2026 - This professional certification course provided in-depth knowledge on carbon accounting and GHG management, empowering businesses to effectively measure and reduce emissions. The course addressed the foundational questions on why we need to reduce emissions, what the accurate accounting of emissions will help achieve, and how appropriate target setting can empower businesses to reduce their emissions. As a Enterprise Sustainability Programme (ESP) Decarbonisation Course, it is relevant for both beginner and experienced staff members looking to hone their knowledge of carbon accounting and GHG management.

EGH Nursing Retreat 2026



9 FEB 2026 - Eastern General Hospital (EGH) hosted a workplan-style gathering for the Nursing Division to plan for the year ahead and promote staff bonding.

Joint Polytechnic Alumni Connect - Growing Professional Communities Rooted in Sustainability



13 FEB 2026 - The Joint Polytechnic Alumni Connect: Growing Professional Communities Rooted in Sustainability event was a learning and networking initiative organised by the Joint Polytechnic Academy for Educators (JP-AcE). It brought together leaders and educators from Nanyang, Ngee Ann, Republic, Singapore and Temasek Polytechnic to deepen professional connections through a shared commitment to sustainability. Centred on sustainability as a critical future-ready competency, the event blended industry insights, cross-poly dialogue, and experiential learning to support educators in embedding green skills, ESG literacy, and sustainable practices into teaching and learning. This was accompanied by a keynote sharing by CDL's CSO, Esther An, followed by facilitated Sustainability Circles Conversations, and hands-on activities such as the City Square Mall eco-rally and microgreen workshop. The event aimed to seed enduring professional communities where educators learn from one another, co-create ideas, and collectively strengthen sustainability education across the polytechnic sector.

Sustainable Finance Book Launch



25 FEB 2026 - The SSA hosted a celebration of the launch of a new book on sustainable finance, named "Sustainable Finance for Returns and Impact". Co-authored by NTU Finance Professor Dr Matthew Dearth and UBS Chief Investment Officer James Cheo, the book explores the new field of sustainable finance from a variety of perspectives, written to be relevant for students, professionals, and the general public.

SYVB Youth Biodiversity Bootcamp



28 FEB 2026 - This 2-day day-camp digs deeper into the issues of biodiversity - not simply focusing on the solutions, but exploring the drivers of the issues. The camp allowed participants to uncover how biodiversity issues are managed in Singapore, such as the trade-offs behind land-use decisions, the assumptions baked into policy tools, and the ways science, economics, and public sentiment intersect. The event attracted youths who wanted to move beyond headlines and understand how biodiversity issues grow, and what can be done to manage them.

GRI: Meeting with Bhutan Royal Delegation



5 MAR 2026 - The SSA and CDL'S CSO, Esther An, welcomed a delegation from the Royal Securities Exchange of Bhutan (RSEB), headed by the CEO of RSEB. The group requested for technical knowledge-sharing session with the Global Reporting Initiative (GRI).

Just Keep Thinking March Holidays Special: I am an EARTH Explorer!



15 MAR 2026 - Participants explored the dynamic forces that shape our planet in this hands-on Earth science workshop focused on volcanoes and earthquakes. Through engaging demonstrations and interactive simulations, they learnt what causes volcanic eruptions and why earthquakes occur, building a foundational understanding of these powerful natural phenomena. The workshop also introduced basic engineering concepts through a creative challenge to design and build structures that can withstand simulated disasters. By testing and improving their designs, participants developed problem-solving skills and gained

insight into how engineers protect buildings from environmental hazards.

NUS College IEx Laos Gathering



18 MAR 2026 - The first IEx Laos gathering brought NUSC students together to connect, exchange ideas and begin shaping meaningful projects in Laos. The session opened with a welcome by CDL’s CSO Esther An and a sharing by A/Prof Louis Ng on his journey and reflections on creating change, followed by presentations from each group on their proposed projects. Participants also engaged in a dialogue with Sudesh Maniar, former Singapore Ambassador to Laos, gaining insights from his experience.

Grab Paper “Women in the Driver’s Seat: How Ride-Hailing and Delivery is Steering Economic Inclusion for Southeast Asia’s Women” Launch



24 MAR 2026 - Leaders from government, business, academia, and civil society convened to explore how to build an economy that truly works for women. The event marked the launch of Women in the Driver’s Seat, a report co-authored with Grab and Kantar, highlighting insights from 42,000 participants across Southeast Asia on women’s experiences in platform work. Speakers and panelists discussed how flexible work can drive financial independence and empowerment. The session also introduced Grab’s #MoreWomenCan programme, outlining commitments to improve inclusivity. A key takeaway: flexibility is not just a benefit, but a critical enabler of workforce participation for many women.

UNGCNS - ESP FCS and ESP D Alumni Evening



26 MAR 2026 - With the three-year journey with Enterprise Singapore coming to a close, UNGCNS held a celebration at the SSA Gallery and CDL Classroom to thank the alumni, trainers, and colleagues from Enterprise Singapore for their contributions. The session was also an opportunity to share what lies ahead in the next phase.

Speaking Engagements in Q1 2026

CDL believes in sharing its knowledge and contributing to the broader sustainability conversation. From speaking at conferences and school events, to supporting global initiatives and hosting learning journeys, CDL aims to raise awareness of environmental conservation, corporate governance and social responsibility across various platforms. Below are some key events CDL participated in this quarter:

15 Jan 2026

PAP Climate Action Group Event @ SSA

20 Jan 2026

ULI APAC Net Zero Council x Columbia Center on Sustainable Investment

21 Jan 2026

High Commission of Canada @ SSA

27 Jan 2026

TNFD Paper and UNGCNS 2026 Launch Event

28 Jan 2026

UNEP Webinar

4 Feb 2026

Melting Ice - The Arctic Impact Forum

5 Feb 2026

Alliance Webinar on ISSB and GRI Interoperability

11 Feb 2026

Singapore Institute of International Affairs - 2nd Singapore Green Dialogue (SGD)

13 Feb 2026

Joint Polytechnic Academy for Educators

26 Feb 2026

Webinar: APREA TNFD Webinar by CBRE-Paia

2 Mar 2026

PERE Asia Summit 2026

3 Mar 2026

WorldGBC Nature-based Solutions Workshop

6 Mar 2026

CDL IWD 2026 with Susan Chong @ SSA

7 Mar 2026

EB Impact EnviroLink Workshop with Poh Li San @ SSA

13 Mar 2026

ASME Impact 40 Launch Event

14 Mar 2026

CDL-GCNS Young SDG Leaders Awards Competition Briefing

24 - 25 Mar 2026

The Economist Sustainability Week

28 Mar 2026

Zero Waste Academy Launch

30 - 31 Mar 2026

Corporate Sustainability and Environmental Rights in Asia Conference (CSERA2026)